

- - - - - x

IN THE MATTER OF: : Docket No. ER04-699-000

ENTERGY SERVICES, INC.:

- - - - - x

ENTERGY SERVICES, INC.: Docket Nos. ER03-1272-002

- - - - - x ER03-1272-003

Friday, October 8, 2004

TAKEN BY: Allison D. Peppers,
Court Reporter & Notary Public

1 APPEARANCES:

2

3 PAT WOOD, III,

4 FEDERAL ENERGY REGULATORY COMMISSION

5 NEILSON COCHRAN,

6 MISSISSIPPI PUBLIC SERVICE COMMISSION

7 MICHAEL CALLAHAN,

8 MISSISSIPPI PUBLIC SERVICE COMMISSION

9 MICHAEL SCHNITZER,

10 THE NORTHBRIDGE GROUP, INC.

11 KEN TURNER,

12 ENTERGY SERVICES, INC.

13 KIMBERLY DESPEAUX,

14 ENTERGY SERVICES, INC

15 JIMMY SMITH

16 ENTERGY SERVICES, INC.

17 LYNNE MACKEY

18 INTERGEN NORTH AMERICA

19 JOE MARRONE,

20 OCCIDENTAL ENERGY VENTURES

21 MARVIN CARRAWAY,

22 MISSISSIPPI DELTA ENERGY AGENCY

23 BRIAN ADAMS,

24 NRG ENERGY, INC.

25

-- CONTINUED --

1 APPEARANCES (CONTINUED) :

2

3 JOLLY HAYDEN,

4 CALPINE ENERGY SERVICES

5 JOHN CONWAY,

6 EAST TEXAS ELECTRIC COOPERATIVE

7 GARY NEWELL,

8 LAFAYETTE UTILITIES

9 BOB WEISHAAR,

10 SOUTHEAST ELECTRIC CONSUMERS ASSOCIATION

11 NICK BROWN,

12 SOUTHWEST POWER TOOL

13 JESS TOTTEN,

14 PUBLIC UTILITY COMMISSION OF TEXAS

15

16

17

18

19

20

21

22

23

24

25

1 P R O C E E D I N G S

2 MR. WOOD: Good morning. On behalf of the Federal Energy
3 Regulatory Commission, and on behalf of my colleague Joe
4 Keller and our staff, I'd like to express our appreciation
5 to our colleagues from the Mississippi Commission, Vice
6 Chairman Cochran and Commissioner for your hospitality in
7 getting us this nice meeting space to continue our
8 regional discussions on a number of pending dockets from
9 Entergy to add wholesale procurement programs and
10 independent systems, independent coordinator of
11 transmission proposal before our commission before the
12 different states for their review --

13 Before we go any further, I'd like to just turn
14 it over to Commissioner Callahan and Vice Chairman Cochran
15 for any thoughts they may have.

16 MR. COCHRAN: Welcome to Jackson. I'm glad you're here to
17 participate. We apologize for the inclement weather. We
18 need the rain, so we appreciate whatever we can get at
19 this precise moment.

20 But again, thanks to Chairman Wood and those
21 members of staff here to discuss something that is very
22 important and, to some degree, some think is a very urgent
23 issue. We look forward to in-depth discussion to see
24 where we are and where we go from here.

25 But, again, welcome to Jackson. Some have

1 asked about lunch. Obviously, you're on your own; it's
2 going to be hectic. There's a couple of nice restaurants
3 down on Capitol Street. We do have a cafeteria in our
4 building over at the Woolthall Building. It's not what
5 you would call a Five-Star cafeteria, but it certainly can
6 be of assistance to you.

7 Again, welcome to Jackson. We've been looking
8 forward to today.

9 MR. CALLAHAN:

10 Again, I'd just like to reiterate what Mr.
11 Cochran said. We're glad to have you all in Jackson.

12 As most of you know, I'm from Hattiesburg,
13 which is about 100 miles south of here, which happens to
14 be home to the University of Southern Mississippi, which
15 happened to beat Houston last night and happens to be 4
16 and 0. It's the only undefeated team in the state of
17 Mississippi. Football's big in the South.

18 But anyway, we're glad to have you here, and
19 like Mr. Cochran said, we're sorry about the weather. But
20 we've been about 30 days without rain, and my yard needs
21 it. My golf course needs it, so we're glad to see it
22 coming.

23 We're looking forward to this today. I hope
24 that this will be maybe a little bit more informative than
25 what we had in New Orleans, and we can proceed on some of

1 the issues that deal a little more directly with the
2 Entergy filing. We're excited. We have actually had our
3 hearing in Jackson on the Entergy proposal at the end of
4 August. It was a very good hearing. A lot of issues were
5 brought forth. A lot of progress was made, and we're
6 right now awaiting -- the filing Entergy actually made in
7 Mississippi was more of an informational filing that does
8 not require an order by the Commission. But we're hoping
9 that maybe after this hearing, and whatever else happens,
10 that we will be able to send a letter to you, Chairman
11 Wood, and kind of tell you what our thoughts are on the
12 filing and what we think about everything and how we'd
13 like to see it proceed. And certainly, at that point,
14 feel free to do whatever you want with the letter. It's
15 up to you.

16 We're glad for y'all to be in Jackson. One
17 more thing on lunch I might suggest. Right over here
18 north of us is the Department of Transportation building.
19 They also have a cafeteria, and it's probably better than
20 the one we have in the Woolthall Building. That might be
21 an option, too. It's right across the block, go down, I
22 think it's in the basement of their building, and they
23 have pretty good food as well.

24 But in the meantime, welcome to Jackson. We
25 look forward to having a very productive day today.

1 Mr. Chairman?

2 MR. WOOD:

3 Thank you, Commissioner.

4 I want to recognize our colleagues also from
5 the other states. We've got right down here on the end,
6 Jess Totten from the Public Utility Commission of Texas.
7 Welcome, Jess. Paul Nordstrom representing the New
8 Orleans City Council, one of the five jurisdictional
9 regulators here. And Chairman Sandra Hochstetter from
10 Arkansas.

11 I want to also recognize our staff because
12 they'll be participating today, probably a little more
13 than did the New Orleans staff. We've got Christy Walsh
14 and John Rogers. John is our FERC -- one of our two FERC
15 staff at the office in Little Rock. We also had several
16 that helped coordinate this conference, and I know that
17 you had a lot of help from your office, Mike. And I want
18 to recognize Donna. Donna, thank you for your help.
19 Steve Rodgers, who is at the table with us. Anna
20 Cochrane, Mike Bardee and Steve Rodgers who have been
21 working with us on matters related to the Entergy filing.
22 So that's just to make the introductions today.

23 We did meet, after this filing was made,
24 earlier this year. We did have a meeting in New Orleans.
25 It's my hope today that a more informal format, and more

1 workshop format, perhaps, that we practice more ways to
2 bridge the differences between what the company has
3 proposed and what the market participants, who would
4 benefit if this program were set up, say is important to
5 them. We need to work with them and try and see if we
6 could find some common ground and build upon where we left
7 it.

8 Since that time, we've had a number of events,
9 and I want to turn it over now to Steve Rodgers. We're
10 going to walk through the calendar since we last met.

11 MR. RODGERS:

12 Thank you, Mr. Chairman.

13 I thought what Mr. Callahan had to say was a
14 good segue into one of the things that we wanted to do to
15 kick off this conference, which is to hear a report from
16 each of the state jurisdictions in terms of what's
17 happening, in the various proceedings that are pending
18 before them. So with that, I'd like to call on Chairman
19 Hochstetter to get this report on the status of the
20 findings for Arkansas.

21 MS. HOCHSTETTER:

22 Thank you, Chairman Wood.

23 We had issued a docket, just to back up a
24 moment, back in April this year to look at the pros and
25 cons of Entergy pursuing an ITT proposal with FERC versus

1 joining the FPP RTO which will be covering a substantial
2 portion of the State of Arkansas. And within that docket,
3 we had comments, reply comments, and also most recently,
4 subsequent to the July technical conference in New
5 Orleans, a series of data requests that we asked Entergy
6 to respond to. They have responded to this data request.
7 Responses were filed a couple of weeks ago, and we're in
8 the process of evaluating those responses and doing that
9 in the context of these proceedings that FERC is
10 conducting.

11 And I recognize that there have been some
12 meetings between Entergy and some of the stakeholders over
13 the last couple of weeks, so with our docket pending and
14 the parallel proceeding at FERC, we'll hopefully be able
15 to work synergistically towards a resolution of, as
16 Chairman Woods phrase it, what the most appropriate common
17 ground is between the different options out there.

18 MR. RODGERS:

19 Thank you, Chairman.

20 If we could have Paul Nordstrom from the New
21 Orleans City Council give us a report on the state of your
22 agency.

23 MR. NORDSTROM:

24 Thank you, Steve. My name is Paul Nordstrom.
25 I'm outside counsel to the New Orleans City Council.

1 The council sends it's regrets for not being
2 able to attend today, but they've asked me, as outside
3 counsel, and Kelly Meehan, who is the director of the
4 utility's office, to fill in for them.

5 I think the City Council is in a procedural
6 status pretty similar, actually, to the Mississippi
7 commission. The council held a public hearing on the ICT
8 proposal in the spring of this year. It was an
9 informational hearing. The council has not required a
10 formal filing or set up a formal docket on the ICT
11 proposal. It has, though, conducted informal discovery,
12 and we're very actively monitoring the informational flow
13 in the other jurisdictions and of course are participating
14 in settings like this.

15 Obviously, I can't speak with 100% certainty
16 for our client, but I think that we probably are in a
17 similar situation to Mississippi that at some point this
18 fall, the council could send the requested letter to FERC
19 in connection with its position on the proposal.

20 MR. RODGERS:

21 Thank you, Paul. I would next like to call
22 Jess Totten who is here today on behalf of the public
23 utility commission of Texas.

24 MR. TOTTEN:

25 Thank you, Steve. I'm Jess Totten, director of

1 the electrical division of the Texas Public Utilities
2 Commission.

3 We have had related proceedings pending in
4 Texas, both at the time of the first technical conference
5 and today. So the commissioners have felt unable to
6 attend the technical conference because of ex parte
7 concerns.

8 The earlier case was a retail case, but it
9 involved what kind of independent organization Entergy
10 might create in a wholesale market. The case is no longer
11 pending, but we do have an Entergy rate case that the
12 Commission deliberated on last week and decided to dismiss
13 for reasons related to the development of the wholesale
14 market. So because the case is still pending, the
15 commissioners were not able to come to this meeting. We
16 have not really focused on presenting our views to the
17 FERC on this argument largely because of the ex parte
18 issues. If we get these other cases cleared up, it's
19 possible we could do that.

20 MR. RODGERS:

21 Just to give the audience an update on what the
22 state of play as it was meant in the final opinion before
23 the FERC since the New Orleans meeting at the New Orleans
24 meeting there were issues raised by several market
25 participants in terms of desire and a better understanding

1 of what products Entergy is interested in soliciting
2 through its current procurement process and there was a
3 desire for more transparency behind the process. So in
4 response to that, two, what I would call, mini technical
5 conferences have been held up at FERC headquarters; one in
6 late August and one in late September, that addressed
7 those issues. And FERC Staff was there; it was open to
8 the public. And I feel that there was some progress that
9 was made on the hearing of issues that took place at these
10 technical conferences.

11 FERC also issued a data request on August 17 to
12 Entergy and has gotten a response back on that. But I
13 think part of how we're going to proceed this morning is,
14 this morning's program will be on Entergy's proposal for a
15 wholesale procurement process, a weekly process, that is
16 different from the current process. We're going to hear a
17 report from Entergy about, not only the developments
18 related to that, but also, a status report on what
19 developments have taken place as a result of the two mini
20 technical conferences that were held with FERC.

21 After Entergy is done with that presentation,
22 we intend to have several market participants come join us
23 at the table with Entergy, and we'd like to hear your
24 response -- your reaction in terms of where progress has
25 been made and where there are issues that still remain, if

1 any. We're also hoping that throughout the day that there
2 will be a more interactive dialogue exchange, not only
3 between commissioners and the panelists, but also among
4 the panelists themselves. This afternoon's session will
5 be focused on the independent coordinator of the
6 transmission proposal. But more on that later.

7 Let me turn it over to Entergy.

8 MR. HURSTELL:

9 Thank you, Steve. I am John Hurstell, vice
10 president of -- fuel and generation operations at Entergy
11 Services. And joining me at the table are Ken Turner,
12 Michael Schnitzer and Mac Norton.

13 I am going to begin the discussion by talking
14 about our current process and give an update on our take
15 on the two mini technical conferences.

16 MR. CALLAHAN:

17 Mr. Chairman, some people in the back are
18 shaking their heads.

19 MR. HURSTELL:

20 After I talk about our current process, then
21 Ken Turner is going to address the new WPP.

22 What this is, this is a combination of two
23 presentations that we gave at the mini technical
24 conferences, with a few updates. I think everyone has a
25 copy of it, so we will just walk through.

1 I'm going to try to skip through a lot of the
2 -- I'm just going to try to get the hit points of this.
3 And just as an overview, what we're going to do is talk
4 about the weekly process as it exists right now.

5 Just for the sake of some clarity, we refer to
6 the current process as the weekly RFP. The future process
7 is the WPP, just to make that distinction. But we think
8 it is helpful to look at what we do now because I think it
9 is an indicator of what kind of success we can have in the
10 future.

11 We're going to talk a little bit about the
12 current process. We're going to give you some statistics
13 related to the current weekly process. There was definite
14 decline in the purchase in the weekly market, but we want
15 to go through some of the reasons for that. As
16 specifically requested at the meeting in New Orleans
17 because we provided descriptions of the products that we
18 would like to receive offers for in the weekly RFP.

19 Here we have some answers to some common
20 questions that we got at the New Orleans meeting and the
21 technical conferences. This just provides a little
22 insight into the history of the WPP and the weekly RFP
23 that started in late 2001. And we asked for input from
24 our participants, and we got that input.

25 Here's a listing of all the participants in one

1 of the first two meetings to develop the weekly RFP, and
2 we were very pleased that we got such a large number of
3 participants. I should also point out that there were
4 others invited that didn't participate. But as you can
5 see, this is a pretty broad mix of the participants in the
6 market.

7 Moving on to Slide 5. In the past few years,
8 there have been over 1000 offers made to us in the weekly
9 RFP market. With a kilo capacity of almost 300,000
10 megawatts, we have selected from those offers about 84,000
11 megawatts, or about 23 percent of the offers made have
12 been accepted. Now, this was something that came out of
13 the technical conference; we got plenty of questions about
14 how successful different market participants have been --
15 I'm moving to Slide 6 -- in the weekly market.

16 And as you can see, here is a listing for every
17 offer that we received, and the success rates range from
18 as high as 100 percent to as low as 9 percent for those
19 that were participating regularly. We have 11
20 participants that may have submitted one or two offers
21 Over the course of the last few years, and we just
22 consolidated those. But you can see that, for example,
23 from the M -- M participated in many weeks. And when they
24 participate, they know how to sell us power. They give us
25 what we need, and they've been successful 100 percent of

1 the time.

2 The next slide really just talks about the key
3 components of the weekly audit. And that is the heat
4 rate, the fuel adder and the flexibility of everybody.
5 And what very seldom gets talked about is the fuel adder.
6 Let me just give you an example of how that works. When
7 someone offers us a heat rate, they have to specify how
8 that works. Well, instead of everyone specifying
9 different NCs, we tell them we're going to use the Henry
10 Power index, and you tell us what adjustment we need to
11 make to those indices to account for the gas that you're
12 pumping.

13 Here's an example. An 8000 heat rate is
14 usually a good offer to us, and without considering the
15 gas fuel adder, at \$6 gas an 8000 heat rate is \$48. But
16 if you turn the page, you'll see that we get fuel adder
17 ranging from zero to \$1. So if add a 50-cent fuel adder,
18 then that turns your \$48 power into \$52 power and
19 effectively raises your heat rate from 8000 to 8667. So
20 that's why we're trying to have a discussion where we're
21 strictly talking about heat rates, and that's only one
22 component of an offer that we have to consider. I think
23 some of the market participants don't consider fully the
24 impact of fuel adder in our particular need.

25 Flexibility has been a big topic, and at the

1 New Orleans conference, there were some issues of whether
2 the people realized we were asking for flexibility. And
3 that was one of things we were trying to correct with the
4 technical conference. But of over the 1000 offers that we
5 have received in the weekly market, only about 4 percent
6 of them have provided current-day flexibility of any kind.
7 And of those that were offered, we accepted about 16% of
8 those. Now, the reason why we accepted such a small
9 percentage is because the offers have generally included
10 very high minimum run rates as compared to our own
11 generation. And we're going to talk about an example of
12 that later. But the impact of that is that they offered
13 us flexibility, but at a very high price, and even the
14 flexibility that was offered was generally in the range of
15 50 to 100 megawatts. Which when you consider that in
16 single unit that we may offer that may be a 500-megawatt
17 unit, it may be able to get down to as low as 50
18 megawatts. So a single unit on our system provides us 450
19 megawatts of flexibility, whereas the best offers we could
20 get were generally in the 50-megawatt range.

21 Now, this graph shows a comparison of the
22 offers we've received in the weekly market versus what's
23 been accepted. You can see that we started out pretty
24 slow, but then we accelerated during the summer of 2003,
25 and we're very pleased with that. And then you can see

1 there's been a little dip since March in terms of our
2 purchases. And I'd like to talk on the next slide about
3 why that is the case.

4 Since that time period, there's been an
5 increase in coal and nuclear generation on our system
6 compared to previously. There's no new sources on our
7 system, it could be just the re-fueling schedule, It could
8 just be the coal units, but there's more on our system.
9 And, of course, we're going to make use of as much nuclear
10 and coal as we can. Second, and this is another thing I
11 think is frequently ignored in these technical
12 conferences, is the price of Number 6 oil has made it much
13 more economical than natural gas.

14 MR. WOOD:

15 How many of the units here have participated in
16 your weekly RFP relief --

17 MR. SCHNITZER:

18 In our units?

19 MR WOOD:

20 No. Well, do your units participate as well?

21 MR. SCHNITZER:

22 Well, essentially, they do because we are
23 comparing offers to what we can do with our own units, and
24 we have -- I think we have 2000 megawatts of capability
25 primarily here in the state of Mississippi. But as far as

1 I know, there aren't any IPPs in our region that can burn
2 Number 6 oil. I think there's 1 that can burn Number 2
3 oil, but Number 2 oil is considerably more expensive than
4 Number 6.

5 The third issue is the differential that we've
6 -- over the last 2 years, and with all of the QF's -- and
7 we have to take the power from them. So that is displaced
8 --

9 MR. WOOD:

10 Now, are they participating in all of the RFPs
11 or are they --

12 MR. SCHNITZER:

13 Well, it's -- yes. They can participate by
14 putting in some bids. I don't know how successful they've
15 been because they do have that right. I don't know that
16 they really have a strong incentive to be very competitive
17 in the weekly market because they do have the hourly
18 input. I think there have been some that have submitted
19 bids.

20 MR. WOOD:

21 Was the rate schedule that you --

22 MR. SCHNITZER:

23 Well, right now, that is -- we have 3 active
24 cases going on as to what our reporting cost is. And
25 right now, it's based on the combination of our generation

1 and this purchase that we could have made into our --
2 we're real close to reaching a settlement on those issues
3 in both Louisiana and Texas, and we just had a case -- a
4 docket open in Arkansas.

5 And then the fourth point is that there's been
6 a greater -- of long-term purchases. We've locked into
7 some long-term fields with some of the IPPs. Now, those
8 basically come into our mix at a cost -- on a cost basis.
9 They're much more competitive than those parties that have
10 to bid their cost plus an option.

11 The next few slides talk about some of the
12 specifics on each of the -- so I want to kind of glide
13 through those rather quickly except to show you 1 slide,
14 and that is on Page 19. Even with the decrease in
15 purchases in the weekly market -- weekly RFP. What this
16 graph shows is the energy from Entergy's own gas-powered
17 generation, and you can see the significant drop from 2002
18 to the present. So when we displace in the weekly market,
19 it doesn't mean we're running our gas-powered operation.
20 It's the other sources I'm talking about.

21 MR. WOOD:

22 What would the -- Slide 18 -- John, what would
23 --

24 MR. HURSTELL:

25 I don't have that number with me, but we can

1 get you that.

2 MR. WOOD:

3 In the ball park. Would that be greater or less
4 than the slide that --

5 MR. SCHNITZER:

6 It would be less. It'd be less. 24 hours a
7 day, and the average is about 1300 megawatts. 24 hours a
8 day, and the average is about 1300 megawatts. We just
9 keep scheduling flexibility, so the energy is going to be
10 much less than that.

11 MR. WOOD:

12 Are the IPP contracts from the --

13 MR. SCHNITZER:

14 Either they're over the peaks, or we may even
15 have dispatch instantaneously.

16 I'm up to Slide 20, and I apologize for flying
17 through this. We did provide a review for the merchants
18 on what products we'd like to see offered in the weekly
19 RFP. And I guess the most important thing we'd like to
20 cover is the -- Slide 22. This came out of the technical
21 conference.

22 In our first technical conference, some of the
23 marketers expressed a concern that by submitting bids on
24 the weekly market, they were committing their capacity for
25 a week, and then they may be missing out on opportunities

1 to capture uptakes in the market later in a week. So what
2 we said is that we work with them to come up with what
3 they're calling a "recallable" product that they can put a
4 bid in and reserve the right to pull it back on a 24-hour
5 notice. We're trying to do everything we can to
6 accommodate their -- what flexibility they need. And we
7 have a workshop scheduled for mid-November with those
8 generators who are interested in working with us on the
9 development of that product.

10 The last thing I'd like to cover is common --
11 what I like to refer to as the common question. The first
12 is, what can merchants do to increase the weekly RFP
13 sales. The second is, why do we operate generators with a
14 10,000 Btu and kilowatt-hour heat rate and reject offers
15 from IPP with lower heat rates. And third, why don't we
16 provide feedback on why offers are rejected. And I think
17 as we talk about it today, we believe that the reason --
18 merchants can increase their sales in a weekly market by
19 lowering their heat rate, lowering the fuel adder,
20 lowering the minimum taper positions and providing more
21 flexibility. I don't think we can say it any more clearly
22 than that.

23 The next thing -- I'll just take a little time
24 on this.

25 MR. WOOD:

1 What are the parameters or minimum --

2 MR. SCHNITZER:

3 We have a bid sheet. It's included in the
4 presentation as part of the appendix where they can
5 specify each hour; what's the minimum megawatt hour we
6 have to take and what's the maximum megawatt hours that we
7 can take. So if they wanted to bid flexibility, they
8 could say the minimum you have to take is 50 and the
9 maximum you can take is 400. That's the kind of bids we'd
10 like to see. In general, the flexibility does -- see,
11 limits offered is -- you can take 200 -- you have to take
12 200. You can take 250, and occasionally -- I think there
13 was even one time where we offered 200 megawatts. But
14 generally, the flexibility that we're offered is the 50 to
15 100 range. But the way they do it is on that big sheet.

16 MR. WOOD:

17 So the heat rate is generally different for the
18 higher quantities?

19 MR. SCHNITZER:

20 They could do that. They could say you -- it
21 could be both, really. It's quite more common. At the
22 minimum, you might have a 9000 heat rate, for the
23 flexible, maybe 5.

24 MR. RODGERS:

25 What flexibility are you talking about, other

1 than minimum takings?

2 MR. SCHNITZER:

3 Ideally, what we would like to have is the
4 ability to call the generator and say, increase the output
5 by 50 megawatts. Remember, that's the flexibility that we
6 have in our own generators a day in advance. So we don't
7 know exactly what our load is going to be. We don't know
8 which generators may trip. We don't know whether a
9 weather front is going to move through, so we need to have
10 flexible generation that can match the load.

11 Like, if I have to schedule generation a day in
12 advance, or even 8 hours in advance, it diminishes the
13 value to me of the generation. Remember, all of my
14 generation -- because I can change the output, and we do
15 change the output every 4 seconds. We send signals every
16 4 seconds.

17 MR WOOD:

18 The company whose 9 bids were all accepted,
19 what kind of flexibility did they offer in their bids?

20 MR. SCHNITZER:

21 Chairman, I really don't -- I'm not that
22 familiar with each one of them, but I believe that theirs
23 didn't harbor a lot of flexibility. They just had a
24 better price.

25 MR. WOOD:

1 Has there been an interest in procurement for
2 short-term, private --

3 MR. SCHNITZER:

4 Oh, we did. Aside from the weekly market, we
5 have the long-term RFP. We have monthly purchases. We go
6 weekly. We go daily. We go part of the day, and then we
7 go hourly. We buy probably as much energy daily as we do
8 weekly.

9 MR. WOOD:

10 I --

11 MR. SCHNITZER:

12 Yes, sir.

13 MR. WOOD:

14 And if you asked again --

15 MR. SCHNITZER:

16 That's correct. We don't know exactly where
17 the QFs are going to put this. We have a pretty good
18 idea. That amount could vary, which is another reason we
19 need flexible generation.

20 On Page 25, I'd like to address this idea.
21 Generally, I would discuss our generation. They assign it
22 a heat rate of 10,000. The reason why we do that -- why
23 we run our own generation instead of buying from IPPs that
24 offer low heat rates. That heat rate is not the only
25 factor considered. Flexibility is often the key

1 combination and one that is overlooked in simplistic
2 comparison. Why would you run that generator as opposed
3 to this one? The role a particular source will play in
4 Entergy's findings will determine what is the more
5 important considerations. Whether we're trying to fill a
6 base-load energy requirement or whether we're trying to
7 fill a reserve requirement is going to determine what are
8 the important factors as to whether an offer is
9 attractive.

10 I'd like to spend a few minutes walking through
11 an example. I think this will provide great insight
12 into -- this is a very simplistic example, but assume that
13 Entergy finds itself 400 megawatts shy of operating
14 reserves during peak hours. In other words, we must
15 acquire the ability to turn up generation within a
16 20-minute time period by 400 megawatts. And that's a
17 requirement that we have to meet every day. Now, what
18 we're doing here, if you're just looking at that one
19 requirement, we have two choices. One, is we can either
20 operate one of our units, a 400-megawatt unit that we can
21 turn down to 50 megawatts and then operate at 50 megawatts
22 with the ability to turn up to 400 if we need it. Or, we
23 can buy from two IPPs that are each offering us 200
24 megawatts of flexibility. But they give us a requirement
25 that we have to take 200 all the time for the ability to

1 increase by 200. Again, we haven't gotten many of those
2 bids, but, just as a hypothetical, we would use that as an
3 example.

4 Now, we go to the next slide on the cost
5 differential. The option 1 is operating our own
6 generator. The minimum take is 50 megawatts for 24 hours.
7 We cannot turn these units on and off quite as effectively
8 as the IPPs can do. We have to run ours for 24 hours.
9 And the heat rate, when it's operating at such a low
10 level, is fairly inefficient. It's 15,000 BTU's per
11 kilowatt hour. Now, if we have to turn it up, then our
12 increment on heat rate is not so bad. It's only about
13 1000.

14 Now, option 2. They're offering us purchases
15 of up to 800-megawatt maximum. We have to take the 400
16 megawatts, but generally, they only make us take it for 16
17 hours because they can turn their unit on and off every
18 hour. Their heat rate, at minimum, is 8000, and their
19 incremental heat rate is 8800. For this analysis, the
20 incremental heat rate is more meaningful because all we're
21 looking for is to have the ability to turn up. We don't
22 have any plans to turn up.

23 We have to look at what the impact is of taking
24 a must-take energy from both those resources. For our
25 off-peak 8-hour block purchase, we could make it at \$20,

1 and on our peak purchases, we could make it up to \$40.
2 Delivery of natural gas cost is \$6.

3 On the next slide, this is just a graphic
4 illustration of the flexibility that we require; 400
5 megawatts during peak hours. Now, for option 1, you'll
6 see that we have to insert 50 megawatts around the clock,
7 and we have to forego, then, purchasing 50 megawatts
8 during off-peak and 50 megawatts during on-peak at
9 attractive prices in order to accept that minimum take.
10 So the cost incurred -- I'm on Slide 30 -- to operate the
11 50-megawatt unit for 24 hours is 1200 megawatts. That's
12 \$90 a megawatt hour is what we are paying for that energy,
13 which is very expensive energy, and we have to buy 1200
14 megawatts of it. So our cost is \$108,000 for that minimum
15 run on our unit.

16 Now, we don't have to buy those cheaper blocks
17 of on-peak and off-peak energy, and I'll avoid the math
18 and just say that the total cost avoided there is \$40,000.
19 So in other words, we're replacing 40,000 worth of energy
20 with \$108,000 worth of energy, so our cost is \$68,000.

21 Now, to take the IPP purchases, we have to run
22 a 200-megawatt minimum for the 400 megawatts of generation
23 during the on-peak hours, so our opportunity lost is the
24 ability to purchase 400 megawatts of on-peak energy at
25 that \$40 price. So the cost incurred here is on the north

1 side of 32 is a total energy of 6400 megawatt hours. The
2 energy cost at 8800 heat rate times the \$6 is \$52. The 52
3 is much cheaper than the \$90, but we have to buy a lot
4 more of it. So the total cost to operate the unit is
5 \$337,000. Now, the cost avoided is the 400 megawatts for
6 the 16-hour period at the \$40 price at 250,000. So the
7 net cost minimum is \$81,000. So option 1 is the lower
8 cost option, and it's because of that swing.

9 Now, turn to the next slide. You'll kind of
10 appreciate why it's difficult for us to provide feedback
11 on -- the prior example illustrated that a very simple
12 economic analysis process would take two hours, and the
13 IPPs were not the economical choice. However, the IPPs
14 would have been the lower cost option if gas was 5.50
15 instead of 6. It would have been the lower cost option if
16 the on-peak energy blocks were 43 instead of 40. It would
17 have been the lower cost option if it would have offered a
18 minimum take of 170 megawatts instead of 200. It would
19 have been the lower cost option if they had offered 8400
20 instead of 8800. And remember, this is a very simplified
21 example where we only looked at the need of flexible
22 energy. A detailed analysis, the type that we do every
23 day, every week, will consider the total load, total
24 energy requirements, plus, reserves, transmission
25 constraints, load restraints; all of those things. But

1 this is just a -- one small example of why there are
2 occasions that we run out of generators even though they
3 are less efficient than IPPs. That covers -- I'm sorry I
4 had to go through it so quickly. That kind of covers what
5 we have done so far on the weekly market.

6 Then coming out of the technical conference,
7 the key thing is, I think I know that generators are aware
8 of how important flexibility is. They've made us aware
9 that they would like us to consider this a recallable
10 product, and at the technical conference, to work with
11 them regarding the specification for that product for them
12 to review. So we hope to have something, a new product,
13 introduced by the first of the year.

14 I'll now turn it over to Ken Turner to talk
15 about the WPP.

16 MR. TURNER:

17 Good morning. My name is Ken Turner. I'm the
18 director of weekly operations for Entergy, and I have just
19 a few slides to go over related to the proposed weekly
20 procurement process.

21 Okay. First, I want to contrast what John was
22 describing as the current process. Currently, we are in a
23 -- what's being proposed is part of an ICT proposal, WPP.
24 The current process evaluates offers one at a time.
25 That's all the ability that they have. The important part

1 of that is that even after they have evaluated the offers,
2 and even after they have made their selections, they still
3 have to request transmission service separate from the
4 decision to procure it.

5 Under the proposed process, what we will be
6 doing is a simultaneous authorization. We will receive
7 IPP offered to the individual participating network
8 customers. Our models will have the costs of the existing
9 network resources. We will also harbor the authorization
10 of our OPP, the definition and the description of the
11 transmission system so we will know how much transmission
12 has to be available. Coming out of this authorization
13 will be a least cost weekly line-up.

14 Now, because we are -- as I described it at the
15 technical conference in New Orleans -- once we decide that
16 a particular offer is to be accepted, then that will
17 displace an existing network reserve. So there is really
18 no need at that point to request additional transmission
19 service. We're swapping out an existing network resource
20 for a new selected vehicle.

21 This new process offers the potential to have
22 additional substitution by the IPPs and the existing
23 network resources. However, I need to point out that the
24 degree of substitution -- the success of this substitution
25 is going to depend largely on the level and nature that we

1 lack today.

2 MR. WOOD:

3 Let me go back for a second, Ken.

4 John, are there any non-secondary --

5 MR. HURSTELL:

6 Yes, there are. I don't see that -- every
7 generator is going to be by their own air current, and
8 they can reflect the value of it. And it could strengthen
9 their energy bid. They're going to choose to only bid
10 during the time that they think they think they can beat
11 the highest price.

12 MR. WOOD:

13 So how does that effect your units over there
14 that are not ready to be used? How do we reflect the --

15 MR. HURSTELL:

16 Particularly, the -- generally, they can only
17 operate a certain number of hours a year, so we're just
18 not going to make them available and treat it as being
19 unbillable during the winter, fall and spring months and
20 reserve its availability during the peak periods, just
21 like we would hyper-resources that we only get so many
22 hours out of the year. We wouldn't want to make it
23 available during the sub-peak.

24 It'll affect what resources we make available
25 to compete in the WPP. If we have a generator that we can

1 only operate for 10 percent of the time -- I can't think
2 of one right now -- but we're just not going to make it
3 available to compete in the WPP during the spring and
4 fall. We're going to save it for the summer months.

5 MR. WOOD:

6 Thinking back to the other markets that I
7 understand -- there's not a single --

8 MR. HURSTELL:

9 It pays the bill.

10 MR. WOOD:

11 How much information on the last slide comes
12 out after you go through procurement? How much
13 information is out there to let the person know? Is that
14 information made available?

15 MR. HURSTELL:

16 No, it's not.

17 First of all, there is no really winning bid.
18 There is no dollar-per-megawatt-hour bid. We talk about
19 all sorts of different parameters, and the winning bidders
20 know what they are going to get paid. The losing bidders
21 are not provided with that information.

22 MR. WOOD:

23 Sorry, Ken.

24 MR. RODGERS:

25 As long as we are on the same subject, I

1 thought you said earlier when you pointed to Company "N"
2 that the reason they won their nine bids was that they
3 offered flexibility in the bids. But then I thought you
4 said later that they won because they had a low-cost bid.

5 MR. HURSTELL:

6 No. If I said that, I misspoke. I'm not
7 absolutely certain. It's just because I don't follow the
8 specific bids individually. I believe that that part is
9 flexible products, a product offered at a very low heat
10 rate. I guess that's the point is that if someone wants
11 to sell us a block of power, and if they offer us a price
12 low enough, we'll take that. We're going to take five
13 blocks of power. We'll take 24-hour blocks. We'll take
14 4-hour blocks. It's just that each block is going to be
15 competing against different resources. And if you offer
16 us a price low enough, we're going to take it.

17 MR. ROGERS:

18 But one thing that strikes me about your slide
19 is how variable the rate is. Even though it's been 4
20 percent to 100 percent, and actually begs the question as
21 to why is that level of disparity. And one company, the
22 company that offered the most bids of the 9 -- oh, the
23 second one -- they bid 162 times and only 15 were
24 accepted.

25 Do you know why those few were accepted?

1 MR. HURSTELL:

2 The simple answer is because they didn't
3 provide good offers, but I think --

4 MR. ROGERS:

5 Were they good in any different respects?

6 MR. HURSTELL:

7 Well, that's right. We evaluate every one of
8 them. They might offer us -- they hear us say we want
9 flexibility, so they offer us flexibility. But they put
10 huge premiums on that because they believe that that's
11 what it's worth and fail to consider the economics of
12 flexibility like we just went through. I'm sure that some
13 of them have never stepped through the economics as we
14 just went through a few minutes ago.

15 MR. WOOD:

16 Well, Company "N" may be flexible, but it is
17 never accepted.

18 MR. HURSTELL:

19 That's right, because they offered us very low
20 prices. Remember, there is a market outside of what we
21 do. You can trade power. You can give it to Entergy.
22 You can deny power to Entergy. It's not like they have no
23 idea as to what the market conditions are. And I think
24 Company "N" has looked at what the market is for a flat
25 block of power and compete against that and sold power in

1 the weekly market.

2 MR. RODGERS:

3 Well, Company "I," when 90 percent of their
4 offers are rejected, do they -- are they informed why they
5 were rejected? Was it flexibility? Was it too high-cost?

6 MR. HURSTELL:

7 Well, that's why I went through the example.
8 It's hard for us to say why.

9 I mean, those 162 offers may have been in a
10 10-week period. They may have offered 16 different bids
11 in a week, and we may have taken one of them. We may have
12 been only able to take one of them. Or it might have been
13 -- I'm sure there were multiple bids, so some of these
14 generators may give us five different bids, trying
15 different variations to see -- they don't know which one
16 is going to work. We don't know which one is going to
17 work until we put it in the production costing model. So
18 we just take the information they give us and see how it
19 comes out.

20 When it comes out as rejected, we don't know
21 why it didn't do as well as something else. We just look
22 at the total cost and say, the production costing model
23 says you're not as attractive as this other offer.

24 MR. RODGERS:

25 When they are told their offer is not accepted,

1 do they get any information on the offers that were
2 accepted so they could then figure out why theirs were
3 not?

4 MR. HURSTELL:

5 There's two general thoughts on that. One is
6 that if we release the details, we would then be providing
7 information so that people can lower their bids and be
8 more competitive. What may be equally as valid, and we
9 think is quite more valid, is release of the information
10 is going to provide information to those that bid low to
11 increase their bids.

12 You know, for example, I don't know if one
13 week's worth of data, and we accepted -- we took heat
14 rates and arranged them from 8.2 to 8.7. If we released
15 that we bought power at an 8.7 heat rate -- you're right
16 that there may be some that bid 9.2 or 9.4 that may come
17 down. They're going to come down to the 8.7, but I think
18 equally as valid is the concern that the parties that were
19 bidding the 8.3 are going to start bidding 8.7.

20 I think the argument can be made on both sides.
21 It's just that right now we feel like providing that
22 information is going to provide more information and is
23 going to provide more help to generators trying to
24 increase their margins than it is to generators that are
25 trying to increase their sales.

1 MR. WOOD:

2 Aren't these figures reviewed, though, for the

3 --

4 MR. HURSTELL:

5 Yes, definitely. Everything we do is reviewed.

6 MR. WOOD:

7 And so, won't that information come out later?

8 MR. HURSTELL:

9 I don't think so because usually when we file
10 cases, things are aggregated, and then any specific
11 transactions are usually filed in the confidentiality
12 agreements.

13 Mr. Chairman, I'm not sure, maybe, what and
14 when may become available publicly. In a year or two
15 years, sometimes -- like in Louisiana right now, we're
16 reviewing purchases made back in 1989. Even if it does
17 come up, then I'm not sure.

18 MR. WOOD:

19 Mike, I know you participated in other markets
20 across the country. You purchased -- for a number of
21 reasons over the years, we've generally come to the
22 conclusion that market prices tend to result in the
23 overall cost to the customer. Why does that sound
24 applicable here?

25 MR. SCHNITZER:

1 There's a couple of questions there.

2 The issue of payment bid versus market cleared
3 prices is one which Entergy has been in conversation with
4 all its regulators at this time. And you know in earlier
5 wholesale market development efforts, the company
6 supported so-called danger markets which would have the
7 characteristics of a market cleared price, occasional
8 price markets. But there's discomfort here and not yet
9 support for LMP or something close to it.

10 So this proposal, the one that's before you in
11 the proposed WPP, let's not take that one on. Let's do
12 bid pricing. But where you go -- where the Commission has
13 gone to market clearing pricing in our markets, it's part
14 of the package of things. It's part of the package of the
15 -- markets. Typically, there's a research advocacy
16 requirement which carries with it an obligation of
17 generation scheduling a bid every day and be in the market
18 every day. It carries with it a set of market mantra and
19 mitigation activities.

20 Where the Commission has embarked on market
21 clearing prices kind of structures, they are part of the
22 whole process which, to our knowledge, are not -- have not
23 been, and are not capable of, being implemented, short of
24 the whole RTO-type market. And in that context as Entergy
25 has supported them in a number of contexts, most recently

1 CTRANS. That would be fine and there would be disclosure.
2 There would be market clearing prices and there would be
3 disclosure of those prices on a temporary basis. But
4 that's a whole different package of attributes than what
5 we're able to work with here.

6 MR. WOOD:

7 You know, though, the PJM. But long before
8 they had an RTO, they had economic dispatch that was owned
9 by numerous people. But they'd have -- I don't think they
10 were a complicated structure as we have here. They were
11 more frequent. I wonder why something like that--

12 MR. SCHNITZER:

13 Does your question about earlier PJMs go back
14 to the split savings arrangements in a tight pool
15 dispatch, or are you talking about the intermediate step
16 where they had --

17 MR. WOOD:

18 You've been around longer than I have, so --
19 well, take both of them and tell me why there's not an
20 easier way to get there than --

21 MR. SCHNITZER:

22 Well, the other predecessor arrangements to
23 major markets and the tight pools were separate corporate
24 entities, basically. And the question was, how could they
25 centralize dispatch and share the benefits? That required

1 the price to affect a number of things like exchanging of
2 the energy into more interchangeable energy. It also
3 required all of them to establish a set of rules about how
4 do they know that no one is leaning on anybody else. So
5 even those structures had those kind of rules. But they
6 were principally arrangements for getting more economies
7 to scale on an equal -- back in those days, it was a
8 10,000- or a 12,000-megawatt market in its entirety, and
9 it's grown to 20,000 megawatts at this point. I mean
10 Entergy is 9000 megawatts, so it's a different scale in
11 the early days.

12 Aggregated together, they're as big as Entergy
13 is. But the issue of pricing was basically coming out of
14 a set of pooled resources and pricing interchange, and
15 this is a different arrangement. It's one company's
16 procurement on its behalf and another company, if they
17 want, can have another customer on their own behalf. It's
18 not quite the same as trying to achieve a centralized
19 dispatch among integrated players, which is what those --
20 we don't have that issue, or that problem is not the
21 principle that we're trying to address here. It's trying
22 to integrate new resources that are not owned by an
23 integrated player.

24 I don't know if that's a helpful response.

25 MS. HOCHSTETTER:

1 Mike, I don't know if this is an appropriate
2 question for you or someone else, but this follows up on
3 Chairman Wood's question.

4 Once, Southwest Power pulled a real-time spot
5 energy balancing market. It established one and then put
6 it in place. Seems to me that that might be an
7 alternative option or, perhaps, a supplemental opportunity
8 to the WPP to look at shorter-term economic purchases.
9 That would establish a larger cut in price as the Chairman
10 indicated, and, obviously, we would have a lot of
11 transparency and would be right in your region.

12 So is that a possibility that you guys would
13 consider participating in, either as an alternative or a
14 supplement to the WPP?

15 MR. SCHNITZER:

16 That will open up a big can of worms. Just let
17 me say we put aside other STP-related issues of
18 transmission pricing and the like. We're just talking
19 about this piece.

20 MS. HOCHSTETTER:

21 I'm not talking about y'all being a member of.
22 I'm just talking about your participation.

23 MR. SCHNITZER:

24 Fair enough. We're talking just about that. I
25 think the part of your question that said supplements may

1 be a possibility. I'm not an expert on that STP
2 balancing, but in terms of replacement, I think my answer
3 would be, no, because we discussed it in New Orleans and
4 at previous times that the big opportunity for displacing
5 better integrated merchants comes at the commitment stage.
6 And that's why we're talking about the procurement is that
7 -- and again, to get us oriented here -- remembering about
8 that total energy pie we talked about in New Orleans.

9 We're down now to the 20 percent of the total
10 retail energy requirements for Entergy's customers on a
11 annual basis that are currently mapped with these oil and
12 gas units that I'm talking about. Is there an opportunity
13 to displace that? What are those units and how are they
14 committed right now? How can they be displaced? And the
15 answer is that those units typically have 24- to 48-hour
16 start-up times. They have two- or three-day minimum
17 cool-down periods before they can be re-connected. And
18 Entergy's current practice is to basically commit or not
19 commit those units for a five-day period. And once that
20 decision is made, we're going to take it on-line and leave
21 it on-line until Friday, at least, and see come the
22 weekend whether we can take it off or not. And all of the
23 balancing markets are only going to be on margin and
24 Entergy through economy purchases right now. I think John
25 would tell you it takes pretty full advantage of

1 short-term markets.

2 But if we're going to do more displacement of
3 those commitments, we have to have something that can be
4 compared apple to apple against that unit and in John's
5 example in the operating reserves. If you want to meet
6 operating reserves, we've got a unit that's already
7 on-line. We can divide that, or we might substitute
8 somebody else. We don't do that an hour in advance. That
9 unit is going to be committed at 50 megawatts, in his
10 example, for the week or for the period, or it's not. And
11 that decision, once it's made, can't be reversed for about
12 four days; two or three days to cool down and 24 to 48
13 hours to come back up. And so, that's why the weekly
14 focus is on this particular effort because that's the
15 opportunity we're trying to further realize is the
16 commitment opportunity. It would not help the commitment
17 displacement issue, which is where there's some more
18 leverage and more dollars.

19 MR. HURSTELL:

20 It's just to say a little more succinctly that
21 we're not going to put ourselves in that position where we
22 have to buy energy in the short term to keep the lights on
23 to our customers. We can't count on a balancing pool to
24 be there. We have to be prepared to put and have the
25 units committed to supply.

1 I guess, getting back to your question -- the
2 Chairman's question on releasing information. It was
3 pointed out to me that the sellers -- we don't release
4 information, but the sellers have to make their quarterly
5 filings where they have to release information on all
6 their sales. So all the information is going to be
7 available on a quarterly basis.

8 And finally at the technical conferences, this
9 issue came up on the leasing commission, and we had two
10 parties that were routinely winning -- they did a good --
11 frequent winning bidders. They expressed the desire for
12 us not to release the information. They felt like they
13 had invested a lot of time and effort to put forth the
14 right information so we could write bids that we can take
15 to Entergy. And they were reluctant for us to just hand
16 it over to everyone else.

17 MR. RODGERS:

18 Can I just mention, though, those quarterly
19 reports that you refer to, John? They don't provide the
20 kinds of details that would help someone who was losing
21 know exactly why they lost the bid.

22 MR. HURSTELL:

23 That's right.

24 MR. HURSTELL:

25 That's right, Steve. And what I tried to show

1 in my example is that unless you provided the detailed
2 bid, every part of the detailed bid -- what the heat rate
3 was, what the gas basic adder was, what the flexibility
4 was -- unless you provide all of those, it's not going to
5 be meaningful information. And the more detail you
6 provide, again, you get to that two-headed coin. One side
7 says that if you release the information, you can help
8 those who didn't win to put in better prices, but the flip
9 side is that you can help those who did win to put in
10 higher prices.

11 MR. RODGERS:

12 I'd like to follow up on that for just a
13 minute.

14 If you go back to your chart on Slide 6 from
15 your presentation, if you look at the four largest bidders
16 in terms of number of offers that were made, it looks like
17 Companies "C," "E," "H" and "I" -- for those four that
18 have far more bids than anybody else did, not one of them
19 had more than 22 percent of their bids selected. So it
20 just seems to me like there would be some benefit to
21 Entergy and its ratepayer if there would be a way for
22 Entergy to provide more transparency, provide more
23 information, informing bidders of how they need to be more
24 flexible, specifically in what price has won on a timely
25 basis. It seems to me that that would be to your benefit.

1 MR. HURSTELL:

2 Well, again, it gets back to -- it's not like
3 we know what price would have won. We use this production
4 costing model, and if you remember, we talked about it.
5 It's how much time it would take for us to go back and
6 look at every offer and do the detailed analysis as to
7 what tweaks you had to make to your offer in order to be a
8 successful bidder. And what I would tell you is if you
9 look at Company "I" who had 162 offers, and they only had
10 15 taken. That's the key thing. It's only 15 weeks that
11 they were accepted.

12 If we tell them every week, lower the heat
13 rate, provide more flexibility, lower the gas prices, and
14 if they haven't gotten it yet, if they haven't been able
15 to lower the heat rate enough after putting in 162 bids,
16 then us telling them to lower your heat rate from 9.2 to
17 8.9 is not going to help them. They're at 9.2 heat rate,
18 and we say lower your heat rate, and if they come back
19 with a 9.2 heat rate, what good is it going to do to tell
20 them a specific number?

21 We are still telling them to lower the heat
22 rate and provide more flexibility, and that is giving them
23 the direction they need to go in. Those are the things
24 they need to focus on. And to be very candid with you, I
25 just think some of them are just reluctant to provide us

1 that flexibility because they think they can do better in
2 the daily market. Remember, we're asking them to commit
3 for a week. When they commit for a week, they miss out on
4 the chance of a daily spike in prices, and that's the bet
5 they're making. They may be very happy that they don't
6 get some of our bids. I don't know. It sure looks like
7 they're not being aggressive bidders.

8 MR. KELLIHEE:

9 John, if I could follow up on Steve's question.

10 It strikes me that transparency is of value to
11 either Entergy or to the bidders. You could take what is
12 a variable and make it fixed. You can take flexibility,
13 and instead of having a kind of a signal, you could break
14 it into a couple of products with range and flexibility.
15 And then you could release information after the fact on
16 which those products you accepted and what the effective
17 heat rate was for those products.

18 Have you considered something like that?

19 MR. SCHNITZER:

20 Yes, Joe, as a matter of fact. You painted the
21 perfect -- that's exactly what the recallable product that
22 we talked about is. We're going to develop a production
23 that says you have to offer this amount of flexibility.
24 And I think we said 50 percent because we try to make it
25 something they will bid on, Numbers 200 to 400 or 100 to

1 200. And there are definite parameters that you have to
2 live by, and the only thing that you can bid is a heat
3 rate and a gas business so that way, we will have a
4 standard -- one standard product that they can bid on.

5 But the problem with that is, remember, there's
6 no Holy Grail of what products are going to work at what
7 price. As I said, if you offer us a 16-hour block of
8 power with a 6000 heat rate, we're going to take that
9 product. If you offer us a 16-hour block of power with a
10 9000 heat rate, we're not going to take it. But if you
11 offer us a four-hour block of power across the peak of the
12 day at a 9000 heat rate, we might take that.

13 So the last thing we want is for everybody to
14 be bidding the same thing. We need the diversity in
15 product because we need the diversity in products.

16 MR. KELLIHEE:

17 We have talked about quantity disclosure as
18 being something that may provide feedback that says there
19 are transactions being done in the marketplace, and it may
20 give them some comfort that we are doing something. And
21 they can see how quantity is changing. We are hoping to
22 -- in considering that, that's one of the things that we
23 said we would talk about with a recallable product.

24 MR. RODGERS:

25 Mr. Schnitzer, if we could go back to something

1 you were discussing a minute ago on the STP balancing
2 market. I understand you say that the market is an hourly
3 market and you need research that generally, for most of
4 your needs, that are longer time frames. So as a direct
5 Entergy participant, it's not an ideal fit for most of
6 your needs. But does it provide other opportunities they
7 would not have today, such as traders, who would say, I'll
8 commit to sell to you 16 hours for five days at this
9 price, and I'll buy that in the balancing market and take
10 the upside if the price is lower and take the risk if the
11 price is higher? Do other people fill the gap between
12 Entergy and the balancing market and have the opportunity
13 to give more flexible products that way?

14 MR. SCHNITZER:

15 What you're talking about is getting other
16 people to service and then -- well, we buy energy every
17 hour on an hourly basis. I would say most hours, we buy
18 energy. There may already be people doing that right now.
19 We buy a 16-hour block of power and hedging their bet that
20 they're going to be able to sell it to us every hour. So
21 we're doing our part, and we look to buy every hour.

22 MR. RODGERS:

23 I agree. People can do that now. I'm
24 wondering that in an organized market like the STP
25 balancing market gives those intermediaries a more assured

1 opportunity of being able to fulfill their commitments
2 they may have to Entergy.

3 MR. SCHNITZER:

4 With as much generation in our area right now,
5 including the QF generation, anybody that wants to buy a
6 coverage, you just have to offer the right price and
7 you're assured you get power. You're not sure of the
8 price. I don't think the balancing pool creates -- the
9 balancing pool would create anything new.

10 MR. RODGERS:

11 But I think that -- the questioned issue aside,
12 and the reason we're here with this proposal is basically
13 an assessment of where the money is. Where is the
14 opportunity? And the opportunity appears to be -- there's
15 oil and gas generation, the heat rates that John
16 described, owned by Entergy running on a weekly basis and
17 collectively produces 20 percent of the annual energy
18 requirements for Entergy's retail customers.

19 And the question is: Is there a way to reduce
20 the cost? The rest is coal and nuclear and QF purchases
21 that are already being made with all the different kinds
22 that John is describing. So that's the piece that's left.
23 As it happens, the average capacity factor for that
24 remaining piece is low. It's 20 to 30 percent a week.
25 Those units that basically run for the purpose that we're

1 describing, they go up and down every day. That's why
2 we're focusing on this flexibility. Everything else has
3 been bought. The piece -- and we can buy better. We can
4 buy cheaper, maybe, some other ways, but the piece that is
5 yet to be, perhaps, wholly tapped is this remaining piece,
6 and it has the characteristic. And it goes up and down
7 every day.

8 If we're going to get some of that remaining
9 share of the energy pie that we talked about in New
10 Orleans, it's only going to be if we get something there
11 that would cause us not to commit one of our existing
12 units that we would then run at 20, 25 percent capacity.
13 And anything else may provide other types of evidence, but
14 if you buck the proposition or you agree with the
15 proposition, the biggest remaining opportunity is with
16 respect to that 200 percent. And you better find a way to
17 find resources that will go up and down every day and will
18 have the lowest possible minimum block for the ability to
19 go up and down every day. And that's what this weekly
20 procurement is currently trying to do, what the weekly RFP
21 process is trying to do and what the weekly FP process is
22 designed to try and do better. That's what it's about.

23 MR. WOOD:

24 So what the recallable product is is the
25 attempt to not have something that is so black or white

1 for the market, for the non-Entergy generation, so that
2 they, under some conditions, could back out and play in
3 the hourly market.

4 MR. SCHNITZER:

5 Yes. In financial terms, what Entergy's
6 existing plants are are options. They're callers because
7 you have the right, but not the obligation, to run, but
8 it's at specific prices. And so, you need to buy options
9 from somebody else to replace them. But once they commit
10 that strike price to you, if the market runs way up,
11 they've lost the upside. And so, they're saying I need to
12 get paid more than you're willing to pay me for the
13 option. And we're saying, we can't pay any more than
14 we're willing than that for the option because our units
15 have that option. So if you want to sell me a less
16 valuable option, I'll look at that. And that's the
17 recallable product, a less valuable option.

18 MR. HURSTELL:

19 That's a part of -- the market participants
20 asked us to develop a clear method to do that.

21 MR. WOOD:

22 That's in your meeting here, or the meeting
23 here, or your meeting in New Orleans?

24 MR. HURSTELL:

25 I'm not sure exactly where, but there's going

1 to be a meeting in November. That's right.

2 MR. WOOD:

3 Speaking of New Orleans, I'm going to divert my
4 question, then get back to this since Louisiana's not
5 here.

6 What is going on with that commission in regard
7 to commission studies or generator shutdowns?

8 MR. SCHNITZER:

9 The pirate study?

10 MR. WOOD:

11 Correct.

12 MS. DESPEAUX:

13 Yes. My understanding is that the Louisiana
14 commission staff is working on the study and that they
15 retained some advisors to help them on the study. And I'm
16 not sure exactly when it is expected to be released.

17 MR. WOOD:

18 What would a possible format for that study's
19 results be?

20 MS. DESPEAUX:

21 I can't --

22 MR. WOOD:

23 These five plants should be replaced by these
24 five plants?

25 MS. DESPEAUX:

1 I'm not sure what the results will be.

2 MR. WOOD:

3 Then, I guess, more of a legal question is with
4 regard to how the cost of this 20 percent slice are shared
5 within the five jurisdictions. How does that work?

6 MR. SCHNITZER:

7 That basically takes place according to the
8 agency system premium.

9 MR. WOOD:

10 Which is the pro rata share?

11 MR. SCHNITZER:

12 No. It's the way the accounting's done that's
13 on an hourly basis. Each company's load and generation is
14 totaled up and companies that are short are deemed to be
15 purchasers who can exchange energy. And companies that
16 are long are deemed to be putting energy into the exchange
17 inner tube, and it's all transacting costs. And the rules
18 about which resource -- which energy goes into the pool
19 and pricing and all that are pursuant to --

20 MR. HURSTELL:

21 The first step that happens is given it pro
22 rata share on every purchase so that then, whether the
23 purchase is economic for a particular company, will
24 determine whether or not that purchase goes to the
25 exchange or something else goes to the exchange. We make

1 a purchase that --

2 MR. WOOD:

3 The purchasing is done in the weekly RFP with
4 current prices?

5 MR. HURSTELL:

6 That's correct. Every purchase is a joint
7 account purchase. For example, Mississippi is going to
8 get its share of every purchase, and then every hour, it's
9 going to be determined whether Mississippi is long or
10 short. If Mississippi is short, then obviously, they need
11 everything they have and it can be exchanged. But if
12 they're long, then it's going to look and see what the
13 most expensive source on the Mississippi system is, and if
14 that's this purchase, then this purchase goes to the
15 exchange.

16 But the first step is that every operating
17 company get its shot at these purchases.

18 MR. SCHNITZER:

19 But for the plants themselves that are
20 currently generating those 18 and that 20 percent, they
21 are owned by whatever operating company owns them, and so
22 they show up in the account of the operating company that
23 owns them.

24 MR. WOOD:

25 Does the long/short company --

1 MR. RODGERS:

2 If we could, Ken's been very patient over here
3 undergoing an endurance record for how long he can stand
4 still, so you're doing a great job over there, Ken. We'll
5 get back to you in about half an hour.

6 Seriously though, Ken, if you could, go ahead
7 and finish your presentation on the proposed WPP process,
8 and then we will take a short break for about 10 minutes
9 and come back with some responses or perspectives.

10 MR. TURNER:

11 It won't take me very long.

12 One of the last things I said about 30 minutes
13 ago is that we feel like the proposed WPP gives the
14 potential for more substitution of IPPs. What that does
15 is it reduces the cost for the local customers that are
16 participating in the process. It also allows IPPs to sell
17 more power on our system. Another benefit of the proposed
18 WPP is the potential for the additional sale of more
19 transmission service through dispatch. I'm not going to
20 get into the re-dispatch issues again. I covered those in
21 the last technical conference.

22 The additional sell of transmission service,
23 again, benefits network customers and it allows IPPs to
24 supplement power off our system. This proposed WPP also
25 maximizes the transmission system on a weekly basis, and

1 one of the issues that keeps coming up is AFCs and what
2 impact AFCs has on WPP or the WPP on AFCs. AFCs are not
3 going to affect weekly transmission service through the
4 WPP, unlike the process that John talked about in the
5 current weekly RFP process. Once the bids are selected in
6 that process, they still have to apply for transmission
7 service because we are doing simultaneous optimization.
8 And we're actually substituting an existing network
9 resource or selected bid, then there's no reason for the
10 AFCs to get additional transmission service granted.

11 Once the WPP has selected the bids and gone
12 through the granting of the additional port-to-port
13 service, that then results in the final rung to form the
14 basis of the AFC process from that point forward, so all
15 new requests for transmission service will reflect the
16 results of this simultaneous authorization.

17 And the final benefit of the WPP is that,
18 unlike the current process, there will be an independent
19 oversight proposed by the ITT of this WPP process. We
20 feel like that will give greater comfort to our
21 regulators. We see that as a benefit of this process.

22 The final slide really has been covered by some
23 of the questions that Michael was asked, but I just want
24 to point out that the WPP is a procurement process. As
25 Michael described, and he can describe it in a lot better

1 detail than I can, markets would require all the selected
2 resources to be paid with market clearing prices. There
3 are other attributes of the market that Michael covered,
4 such as ICAP. Markets would also require a very complex
5 settlement process.

6 The next bullet, WPP is not a pooling
7 arrangement. What I mean by that is that the Entergy
8 generation is not for sale to other customers through the
9 WPP at cost. And an important part of this WPP proposal
10 that I covered in quite a bit of detail at the technical
11 conference in New Orleans is that all participating
12 customers must serve their own network resources and/or
13 IPP offers that they bring to the process. They have to
14 bring enough of their own resources, plus offers.

15 Mr. Chairman, that's all I have.

16 MS HOCHSTETTER:

17 Ken, before you leave, I have a quick question.

18 I know you'd really like to sit down, but I
19 seem to recall back at the tech conference in New Orleans
20 that one of the restraints, or caveat, with the WPP was
21 available transmission capacity in the sense that where
22 you have a must-run unit because of existing constraints,
23 or it had a capacity that was a knock-out of the caveat on
24 participating in WPP. I guess I'm trying to rectify your
25 optimization comments with what I understood in New

1 Orleans.

2 You've expressed, in addition to all of this,
3 that there could be transmission constraints that preclude
4 some offers from being accepted as opposed to it just
5 being a matter of displacing one of your 15 company-owned
6 units with a unit on the market. And so, can you clarify
7 that? And I have a follow-up question after that.

8 MR. TURNER:

9 Let me try it this way. If I misled you, I
10 apologize, but the simultaneous authorization will have
11 the transmission system model as per this. All
12 constraints will be modeled. We'll know what the
13 constraints are.

14 MS HOCHSTETTER:

15 This is my last question.

16 What if you have some offers that can't be
17 accepted because of transmission constraints? Is there
18 any way that your computer process can capture all of the
19 economic offers that would have been more optimal than
20 your own generation that could not be accepted but for XYZ
21 and transmission constraints? It seems like after some
22 period of time that if you tracked all that, you would be
23 able to identify, from a transmission planning standpoint,
24 where you need to put in some fix-its, if you will. Are
25 you tracking that so you can put economic transmission

1 bugs to take advantage of these more economical generation
2 offers?

3 MR. TURNER:

4 Michael, you help me out here with this. I
5 believe that we will have that information.

6 MS. HOCHSTETTER:

7 The system will track that?

8 MR. SCHNITZER:

9 Yes. The proposed WPP, one of the by-products,
10 if you will, of the outputs, it will tell you if there
11 were constraints that were binding that kept you from
12 doing something that you wanted to do and how much that
13 costs you on the margin. And that will be available week
14 in and week out, and those constraints will be of all
15 kinds. It could be a transmission limit and say, oh, that
16 transmission limit was binding, and in technical terms, a
17 shadow price. It tells you how much it would be worth if
18 you had more capacity on that constraint.

19 Similarly, you'd have to have so much
20 flexibility because you'd have to be able to absorb a 3000
21 kilowatt QF foot. It will tell you how much that costs
22 you. So all kinds of constraints will be represented.
23 And if they're binding, they may not be, but if they
24 actually prevent you from doing something more economic,
25 the penalties associated with that will be able to be

1 collected to track, as you suggested, on a weekly basis.
2 And over time, you could say, yep, there is a trim there
3 and this is what it would be worth to do something about
4 that. You're exactly right.

5 MR. ROGERS:

6 If there is no other questions, why don't we go
7 ahead and take a 10-minute break? I wanted to mention
8 that there are some refreshments that are available
9 downstairs in the atrium, which is one floor below us.
10 Please join us down there.

11 (Whereupon a break was taken)

12 MR. WOOD:

13 Let's go ahead and take our seats, please, so
14 we can get started here. I'm going to bogart a little bit
15 of time from the afternoon panel, and say we're going to
16 try to do lunch around 12:20 or so. So why don't we spend
17 the next 50 minutes having a round-table?

18 We've got here, I believe, some folks that we
19 had at our last hearing in New Orleans. We have Mr. Adams
20 from NRG; Mr. Marrone from Occidental is back; Ms. Mackey.
21 Mr. Carraway in en route from the Mississippi Delta. Why
22 don't we --

23 MR. RODGERS:

24 In just a minute, I'm going to introduce
25 someone from Louisiana that has joined us, but we'll get a

1 status report on what's going on there. But in the
2 meantime, why don't we have Lynne Mackey from InterGen go
3 ahead and tell us her thoughts on where we're at.

4 MS MACKEY:

5 Hi, I'm Lynne Mackey, as Steve said, from
6 InterGen.

7 I would say as a general statement, we still
8 have some concerns regarding how Entergy arrives at its
9 decision to run its own unit versus the other units
10 offered by the market or the IPPs. Also, not just how it
11 runs its own units versus, for example, our Cottonwood
12 plant, but how does Cottonwood get judged against the
13 other IPP's?

14 On different occasions, Entergy has made it
15 clear that the IPPs are really competing against each
16 other as opposed to competing for a big chunk of the
17 Entergy load that, we heard today again, is about 20
18 percent of what's left. So that data and information
19 would still be very helpful to us, and I think that is an
20 over-reaching statement we heard that Entergy is concerned
21 that there are people who don't want some of this
22 information published, some are contributors to the WPP
23 process. And what we'd like to propose is that they hear
24 what our main concerns are. They heard the Commission and
25 the state regulators interest in the transparency issue,

1 and I think it would be helpful, at this point, if Entergy
2 took that information and came up themselves with some
3 proposal for transparency that could be incorporated into
4 this WPP process that we could all comment on. So if
5 there are people who are against it or there are aspects
6 of it that certain parties aren't enthusiastic about
7 supporting, then we can all entertain it through that type
8 of process.

9 I think we feel like we've communicated on a
10 one-on-one basis versus an individual IPP basis our
11 general issues. We think that at this point, that Entergy
12 coming up with a proposal would be the productive next
13 step instead of us continuing to throw things out there
14 and having them discarded, or considered and then
15 discarded. It's time to come back from the other angle.

16 One other thing I'd like to say from the last
17 technical conference that -- as far as the IPPs go, we've
18 been, really, very resource-constrained with some of the
19 other dockets that are out there that we're working on,
20 and I have not been able to get the generators together to
21 sit down and hash this out and talk about this exact type
22 of information. And that was one of the comments that,
23 back as I was trying to talk on the phone with the
24 InterGen generator, which is why don't we put this back on
25 Entergy and say the people who want to sell you power

1 think it's important. The regulators seem to think that
2 it's a relevant issue to be raised. Maybe it's time for
3 Entergy to respond to those concerns and actual propose
4 something. So that's my first over-arching comment I
5 would like to make.

6 MR. RODGERS:

7 Did you explain to us what the nature of your
8 concern was among the generators that did not want more
9 transparency? What was your reason for that?

10 MS. MACKEY:

11 Thank you for bringing that up, actually. One
12 of the IPPs that I spoke to -- the IPPs in general, and
13 this is not a consensus statement, as I said, but the
14 essence that I get from the IPPs is that we have so much
15 more to lose by not having price signals and transparency
16 that anything that was potentially lost by having a bid
17 information review is minuscule. So it pales in
18 comparison to losing on a weekly basis on a bigger scale.

19 The two voices that I heard at the one
20 technical conference in D.C. -- they claimed that that was
21 their -- they didn't want that revealed, or any of that
22 information, because they felt like they had prepared
23 competitive bids. That was kind of the essence that I
24 got. I don't want to speak for them.

25 What I want to say is those two at that

1 specific meeting actually were there representing an
2 InterGen project and functions in a trading-type of
3 position for us. I'm sure they do it on behalf of other
4 people as well, so I'm not saying they're not responding
5 to Entergy RFPs on behalf of others -- maybe the wrong
6 units or something else. But it wasn't -- well, I can say
7 that I can withdraw the 1200 megawatts that he was
8 representing from InterGen's perspective and that person
9 should be carved out, at least for the 1200 megawatts that
10 they represent us for. If we ask him again, he'd probably
11 say no, at least as far as our megawatts go.

12 Maybe they have less to lose. I don't know.
13 That's speculation on my part. But the other thing that I
14 would like to at least just bring up right away was that
15 Mr. Self said that flexibility is a priority, and he gave
16 an example on his page 26. He was evaluating purchasing
17 flexible energy from an IPP versus its own unit, and then,
18 correct me if I'm wrong, but I also thought I heard that
19 that flexibility on a daily basis is how the decisions
20 will be made. If Entergy did buy that product, let's say
21 it was clearly cheaper, that they would want the ability
22 to turn that unit up or down within whatever range he had
23 purchased. But this seems to go directly against, and I
24 think that maybe it's just confusion, I'm not sure,
25 against the requirement in the Gold Dust filing that we

1 have to submit start-up and shut-down schedules by 8:00
2 the day ahead. So come January 1, we have to provide
3 start-up and shut-down schedules by 8:00 a.m. the day
4 before. So how could this jibe, and how is not in
5 conflict with the procurement goal of flexibility?

6 MR. HURSTELL:

7 When you specify the minimum in this example,
8 the minimum is 200 megawatts, then you will know a week in
9 advance that every day that you're going to start at 6:00
10 a.m. and you're going to go until 10:00 p.m., so you can
11 submit your start-up schedule before and you can --
12 there's no uncertainty of when you need to start. The
13 uncertainty is how much you're going to take.

14 As we said before, it's consistent with the GRS
15 and the GIA. You can put in 20 minutes or 10 minutes, so
16 we can tell you 10 minutes from now, move from 200 to 400.
17 And if your ramping ability capability isn't such that you
18 can provide that, you can only provide 100 megawatts, then
19 that's the ramping that you can provide. The scenario
20 that I laid out wouldn't require you to incur any GRS
21 charges.

22 MS MACKEY:

23 I think that maybe we can just take that
24 off-line. I am not confident that the goal of flexibility
25 and the GRS as it's designed, doesn't limit our ability to

1 provide you the product that you want. So maybe we can
2 just take that off-line.

3 MR. HURSTELL:

4 Before you say take it off-line, let me at
5 least have a shot at saying that I think it's completely
6 consistent, that there may be some misunderstanding, but
7 the idea behind this is that if you put in a schedule, you
8 will match your schedule, you will match your schedule.
9 And if we're obligated to schedule energy from you, then
10 we'll put in a schedule, and you match it. We will be
11 happy to take that off-line, but I don't think that there
12 is any consequence.

13 MR. WOOD:

14 Is that Cottonwood plant, Ms. Mackey, the one
15 that is susceptible to become available for a real peaky
16 nature, what you have described -- of their needs for that
17 last 20 percent slice of their --

18 MS. MACKEY:

19 You mean, could we provide that?

20 MR. WOOD:

21 Yeah.

22 MS. MACKEY:

23 Yes.

24 MR. WOOD:

25 Is the flexibility, then, more of a financial

1 issue, or is there an operational issue?

2 MS. MACKEY:

3 I'm sure that there are pieces of it that they
4 would consider to be operational, but I would say that
5 it's a blend between operational -- we have a minimum
6 level we have to run at. And that puts us into probably
7 certainly not the minimum 50-megawatt category compared to
8 our own unit. So I would say we're on both sides of that;
9 operational and financial.

10 I guess kind of a related question that during
11 those flex -- how would the GIA sell be applied to
12 somebody who would provide you with that flexibility? Is
13 the GIA with its hourly calculations and quantifications
14 -- it seems to me that we do have an apple-to-oranges
15 comparison with the GIA and GRS versus this need for
16 flexibility. And maybe, again, it's just something that
17 it's as a regulator person instead of the commercial
18 person. I'm just not understanding this.

19 MR. HURSTELL:

20 Let me try to help you.

21 First of all, the GIA, the Generator Imbalance
22 Agreement, applies to schedules from generators. If we
23 enter into an agreement through the WPP, then you would be
24 designated as a network resource. We're not obligated to
25 schedule from a network resource so, therefore, GIA

1 wouldn't even be applicable because there are no
2 schedules.

3 MS. MACKEY:

4 This is what the WPP has proposed?

5 MR. HURSTELL:

6 Yes. Right now is the kind of flexibility that
7 we've gotten so far, and the weekly RFP doesn't even
8 approach the kind of flexibility that would cause any
9 problems with the GIA because so long as we had to give 10
10 minutes' notice that we could tell you, here is what we
11 need from you, schedule the transmission. As long as you
12 match the schedule, there would be no GIA charges.

13 MS. MACKEY:

14 Okay. The only other feedback that I received
15 from the other generator -- and then I'll let somebody
16 else add their comments in -- was regarding the additional
17 types of products that would be -- we think would be
18 helpful for us to be able to sharpen our pencil and get
19 you as competitive offers as possible, and those types of
20 products and receiving feedback -- signals on those types
21 of products. Maybe in the similar was regarding
22 re-callable products that you're speaking about would be
23 helpful. And that includes the shaded boxes so that it's
24 a pre-scheduled variable amount of megawatts with a
25 specific number of hours.

1 One was the weekly implied heat rate for the
2 group of people who responded in the weekly RFP process
3 with that type of product, or price per megawatt hour and
4 how many megawatts were purchased, so a type of product,
5 the number of megawatt hours bid, the number of megawatt
6 hours. And in that case, really the average heat rate, in
7 my mind, should incorporate any gas adder so that that
8 becomes built-in for the purpose of transparency. So it
9 doesn't have to be kind of an unknown variable that hangs
10 out there.

11 MR. HURSTELL:

12 We'll look at that. We're going to have a
13 conference in mid-November, and we will bring this issue
14 up then as well.

15 MS. MACKEY:

16 That's all I have for now.

17 MR. WOOD:

18 Does that re-callable product -- is that
19 something that he represented --

20 MS. MACKEY:

21 InterGen really, at this point -- and I'm just
22 pirating, really, what our commercial guys are saying --
23 we really don't see the value of that product, per se,
24 particularly because -- If the market runs up, Entergy is
25 going to be in that market as well. And our ability to --

1 so that mainly when you want to recall the sustainability
2 of that market, tries to be out there when we're ready to
3 -- we notify Entergy that we want to recall. By the time
4 that we actually get a sale done, the price could or could
5 not be there. So that's one issue.

6 I think the other issue really is that because
7 transmission is such an unknown, it's a re-callable
8 product, but I don't have firm transmission -- let's say
9 I'm a network resource -- maybe the re-callable product
10 won't be a network resource product, but I have no idea if
11 I'm going to be able to get transmission. So when I
12 submit a bid for this re-callable product, I don't know if
13 I'm actually going to be able to sell even if I recall it,
14 because I may or may not be able to get transmission away
15 from my plant. So there is still a lot of unknowns
16 related to the value of that, and at this point, anyway, I
17 think Entergy was attempting to respond to a concern, but
18 maybe we just need more interaction to actually make it
19 valuable to us.

20 MR. MARRONE:

21 I think it may have actually been a
22 misunderstanding with the concern that I had raised, and
23 maybe I didn't make my point clearly enough. But to me,
24 there's -- we have two issues here today; we've got
25 flexibility and the WPP. And I really don't see those as

1 being totally related. I don't see how the WPP is going
2 to take a look at a bid stack based on a simultaneous
3 feasibility study of transmission and change my bidding
4 behavior. That's really not going to change anything. I
5 think the flexibility issue is really separate from the
6 WPP.

7 Within the flexibility issue, I think it's
8 really an issue of cost recovery versus revenue guarantee.
9 John needs cost recovery. I want some level of revenue
10 guarantee because flexibility -- I think Mr. Schnitzer hit
11 the nail on the head. You don't give those away for free.
12 It's not the smart way to do business, regardless of what
13 your business is, to give away calls. So there's some
14 level of reservation fee, capacity charge, opportunity
15 cost -- call it whatever you want to call it -- that I
16 would want to build a call option on my capacity.

17 If John pays me a capacity fee, he's not going
18 to get the cost of that. If I do it all heat-rate based,
19 he can pass it through the fuel clause. But if he pays me
20 capacity, that's got to go through the base rates, and
21 he's not going to get the money back. So if I do \$1,000
22 of business, 900 is incremental fuel, and a 100 is what I
23 want, he loses a 100 dollars. So I want the guarantee of
24 my \$100 somehow, and he wants to get paid back for it, and
25 both of us should get it. And that's kind of the gap

1 that's in this system.

2 So what can I do? Well, I'll take the \$100 and
3 roll it into some portion of my bid as a must-take. So
4 now I'm saying, okay, John, you can have flexibility, but
5 you've got to take 200 megawatts at this heat rate because
6 that's got my capacity payment in it, and then you can
7 have another 100 variable. And he sits there and says,
8 but wait a minute, now, I've got a problem because you're
9 giving me big chunk of must-take energy.

10 So there's kind of a disconnect in this system
11 which I really think is more of a retail rate problem of
12 how this heat could pay me some sort of a capacity payment
13 and get insured of the recovery of my call option. I'm
14 not giving them a free call option. I'm not giving
15 anybody a free call option in any of my businesses. It's
16 just not a smart way to do business. That's really the
17 kind of key to the problem with flexibility, and WPP is
18 not going to fix that.

19 MR. HOCHSTETTER:

20 I just want to ask a quick follow-up question,
21 if I could.

22 What if one of the states, like Arkansas, had a
23 more flexible fuel adjustment cost? Would that help or do
24 you, in fact, because the way the system is centrally
25 dispatched -- would every single retail jurisdiction have

1 to allow you guys any regulatory flexibility to
2 incorporate that assuming that the -- obviously making
3 sure that the most economic thing happens if we allow you
4 to recover the capacity cost and the fuel adjustment cost?
5 This is probably a regulatory/legal question, but if you
6 could answer that, that would be fine. But can each
7 jurisdiction be looked at separately or does everybody
8 have to have the same adjustment cost?

9 MR. HURSTELL:

10 I don't think everyone has the same adjustment
11 cost right now, but let me see -- I'm not saying what Joe
12 said was wrong, but he's not really -- what Joe has laid
13 out is in a situation with the QFs because the QFs right
14 now don't need a minimum take because they can sit there
15 and put to us an economy. And what he's looking for is an
16 option to switch from putting to us as a QF and putting to
17 us an IPP.

18 Let's put aside the QFs issue for a second and
19 talk about an IPP. An IPP -- if their going to deliver
20 energy to us, they have to have some minimum amount of
21 energy -- that we have to take some minimum amount. They
22 are not in a situation where we call them up and then 20
23 minutes later there is going to be a unit on-line
24 producing what we want. So the fact that they have a
25 minimum amount means that they have to compensated for

1 something. So whether or not they offer us a capacity
2 price or they're collecting in a minimum take, it doesn't
3 make any difference. The economics work out exactly the
4 same, and if someone offers us a capacity price and a
5 really cheap energy rate, we evaluate that the same way.
6 We don't make a distinction the way Joe -- I'm not saying
7 he was trying to mislead anybody, but the way he
8 characterized it is that sometimes we reject offers that
9 have a capacity price component, and that's just not the
10 case. We don't worry about whether something is going to
11 be recovered, but not literally getting the lowest-cost
12 energy.

13 MR. MARRONE:

14 That's also a mischaracterization of my
15 situation as a QF. I will not give anyone a free call
16 option on my merchant capacity regardless of whether I'm
17 the QF or not. It is bad business. It's stupid. I'm not
18 going to do it, so I've got to get it. How do I get it?
19 There's no place for me to put capacity down on the bid
20 form. How do I get my money for that call option?

21 MR. SCHNITZER:

22 And there, I think, we have a difference of
23 opinion. I did not mean to suggest in my earlier comments
24 that merchants or QFs or anybody needed to offer free call
25 options. They can decide what they want to charge. What

1 John just said was right. If a 100 dollars is what he
2 needs for his option for that week, whether he puts in a
3 demand charge or whether he puts it in a heat rate on the
4 minimum block, it will be evaluated by Entergy the very
5 same way.

6 So when that offer gets rejected, it's not
7 being rejected because he's trying to recover an option
8 premium that could have been recovered another way. It's
9 being rejected because \$100 is too much to pay for an
10 option that is relative to what Entergy already has
11 available to it.

12 MR. MARRONE:

13 That is a circular argument we got into at the
14 technical conference, which is if I bid my capacity figure
15 in and I don't have the flexibility, they say, well, your
16 price is too high. We're not going to talk about numbers,
17 but it seems like if the price is too high --

18 MR. SCHNITZER:

19 It's not circular --

20 MR. WOOD:

21 Is it the same as --

22 MR. MARRONE:

23 Yes.

24 MR. WOOD:

25 Then you'd lose under either one.

1 MR. MARRONE:

2 It's based on what our marketing people see in
3 the forward market, what they think we could do, what we
4 can get in the forward market for our power. That's what
5 sets the value, and then that value is translated into a
6 heat rate and a capacity payment. Or it could be done as
7 a must-take block. I can put it in heat rate. I can put
8 in the capacity. I can give you a zero heat rate; just
9 give it to me in capacity. But that's where the value is
10 set.

11 If that's the true value, the value that my
12 people believe that's in the forward market, to be fair to
13 my shareholders, that's the minimum I want. And that's
14 what sets the market price.

15 MR. WOOD:

16 But if he's got bids that are below that, then
17 he should take those first.

18 MR. MARRONE:

19 Correct, and that's fine. But if we are going
20 to come to a conference and talk about the fact that I
21 can't figure out how to be flexible -- I know how to be
22 flexible. It's just that there's constraint in the system
23 that prevents me from saying, you can have zero to 500
24 megawatts, take it whenever you want.

25 MR. WOOD:

1 I don't think y'all are missing anything, from
2 what I hear. Your value and how you package the value
3 will determine your --

4 MR. MARRONE:

5 Right.

6 MR. SCHNITZER:

7 And we may have differences of opinion as to
8 what it's worth that week. If those people tell them to
9 bid this because that's what they think the market is on a
10 day-to-day basis from Entergy's perspective -- there's no
11 guarantee that everybody has the same view of what the
12 market is going to be. And then when people don't get the
13 same view, the transactions don't take place.

14 MS. MACKEY:

15 If there were some more price signals in the
16 market, then Joe could tell his traders you should be
17 looking at XYZ instead of ABC so we can start winning some
18 bids here.

19 MR. WOOD:

20 In the current process, the consumer -- can
21 y'all make multiple bids for the same week just to kind of
22 test where the change is, or do you normally just make 1
23 bid? Because I've noticed that some people have
24 encountered -- can you try some different permutations of
25 what would work?

1 MR. MARRONE:

2 You can do that. I can't speak to whether we
3 do.

4 MS. MACKEY:

5 Cottonwood does respond with multiple bids on
6 multiple occasions.

7 MR. SCHNITZER:

8 If I can make one point. If Joe says that we
9 put our bid in based on our view of what we can get in the
10 marketplace, I'm not going to bid any lower than that.
11 Then if he doesn't get the bid from us, then I'm assuming
12 that he's going to sell it.

13 MR. MARRONE:

14 I have to make sure that my market people are
15 correct.

16 MR. SCHNITZER:

17 Then you have received the best option
18 available. I think that's the best outcome you're going
19 to get.

20 MR. MARRONE:

21 That's not related to my inability to provide
22 flexibility, and that's not going to change with the WPP.
23 That's all I'm trying to say is that if flexibility is a
24 problem, it's not going away with WPP.

25 MR. WOOD:

1 Mr. Carraway, you've been sitting here nice and
2 quiet. What's on your mind? Tell me a little bit about
3 Mississippi Delta.

4 MR. CARRAWAY:

5 Mississippi Delta Energy Agency is a consortium
6 of 2 municipal utilities with a total load between 80 and
7 90 megawatts. Basically with most of the customer base in
8 the Mississippi Delta, but Yazoo City splits a little bit
9 between the Delta and getting into hills, or into a hilly
10 area. Basically we have a high incidence of power level
11 among our constituent base of our consumers. They are
12 municipal utilities owned by the citizens of those two
13 municipalities, and our problems are that MDEA serves as a
14 bulk supplier for the 2 municipal utilities and we are a
15 network customer of Entergy transmission.

16 Our problems are with both where we see the
17 current weekly process that was mentioned in the New
18 Orleans conference and the responses from the conference.
19 There seemed to be some concern as to whether it was a
20 problem with the scenario analyzer, and I thought we had
21 made it clear to people at Entergy that our problem was
22 that we were trying to utilize the tool that they supplied
23 and area of "C" process, which is a scenario analyzer.

24 I think that the percentages that they came
25 back with in their response was that about 95 percent of

1 those requests had been granted, or based on the fact that
2 we're trying to use that tool. We have used the scenario
3 analyzer. We've been basically told in a meeting that was
4 held in March of '04 that since this tool was out there,
5 if it didn't pass the analyzer, you were wasting your time
6 in submitting an Oasis request.

7 We've tried to utilize that, and we have run
8 into several occasions in July and August and back in
9 June, where we would run a scenario on a transaction, the
10 transaction would show that it was transmission
11 constrained. We would then run additional analysis from
12 other resources, all around the Entergy boundaries, and we
13 got the same answer, all pass. We would turn around. We
14 had generation that was inside of our bus that belongs to
15 us that is not listed as a network resource that we could
16 run, and it would come back that we couldn't deliver
17 capacity that was on our bus because it was transmission
18 constrained.

19 We just feel like there is a problem with the
20 tool, and one of the problems, as we understand, came out
21 of the other conferences that have been held in
22 Washington, that in the current process, what happens is
23 that they're using the scenario analyzer when they make a
24 transmission request to see if those bids are going to be
25 able to be granted transmission service on the current

1 process. And my understanding is that it blocks the
2 analysis.

3 MR. RODGERS:

4 I think we need to break for lunch.

5 MR. WOOD:

6 If y'all don't mind, I'm going to bogart some
7 time from the afternoon and only take a 50-minute lunch.
8 Let's meet back here at 1:30.

9 (Whereupon a luncheon recess was taken.)

10 MR. WOOD:

11 If everone would take their seats, we'll get
12 started back up.

13 We had the independent coordinator of
14 transmission -- and the New Orleans hearing about this,
15 and I think I would characterize those as meant for the --
16 I think we can use this afternoon's session on ICT to talk
17 about how to improve the process to get to something that
18 will work for both the applicant and the market
19 participants.

20 MR. RODGERS:

21 I'd like to call on Rick Smith to go first for
22 Entergy. I think he has about a 10-minute presentation,
23 and then we'll get some response or comments from other
24 folks at the table here.

25 MR. SMITH:

1 Good afternoon. Again, I'd like to express
2 Entergy's appreciation for our federal regulators, our
3 retail regulators joining us here today for an opportunity
4 to really continue our discussions we had in New Orleans.

5 This afternoon, I'd like to briefly discuss two
6 things. One is to respond to some of this suggested
7 enhancement of the ICT proposal; and two, provide some
8 thoughts on the independence of our ICT proposal.

9 On the first one, the suggested enhancements of
10 the ICT proposal, I want to remind everyone that the
11 genesis of the ICT proposal was the desire to obtain
12 benefits for Entergy's retail customers and other
13 wholesale market participants, short of the full RTO
14 proposal which we judged was not feasible at the time. We
15 believe the ICT proposal as structured would provide
16 benefits to both our retail customers and other wholesale
17 market participants and can be implemented in the year
18 2005.

19 We discussed some of these benefits at the last
20 technical conference, and I won't repeat them now in
21 detail except to remind all of us that the principal
22 retail customer benefits stem from the transition
23 expansion pricing proposal and the weekly procurement
24 process. So when changes to the ICT are proposed as they
25 have been, we ask ourselves two questions. With the

1 proposed changes, will there be benefits to our retail
2 customers? With the proposed changes, will the proposal
3 be acceptable to our wholesale regulators?

4 To our knowledge, none of the parties
5 suggesting changes have endorsed our transmission pricing
6 proposal, and none have stated with their proposed changes
7 that our pricing proposal would be acceptable to them as
8 part of the compromise. And without approval of our
9 transmission pricing policy in its proposed form, it would
10 be difficult to answer the first question: Are there
11 benefits for our retail customers in the beginning?

12 As to the second question, whether the proposed
13 changes would be acceptable for our retail regulators, we
14 expect that our retail regulators would also want to
15 ensure the ICT proposal, in its totality, will provide
16 benefits to our retail customers. In addition, there are
17 also jurisdictional concerns. Recall that the ICT
18 proposal was deliberately structured to provide extensive
19 real-time oversight of Entergy's transmission operations,
20 not control of those operations. This approach of
21 oversight rather than control was designed to alleviate
22 retail regulatory jurisdictional concerns and thereby
23 facilitate implementation of the ICT proposal.

24 The approach was also designed to ensure
25 independence. The ICT would be wholly independent for a

1 number of reasons. It will meet all the independence
2 criteria established for the RTO market monitors. There
3 are provisions that would preclude the ICT being
4 terminated absent the approval of the FERC. Moreover,
5 since the last technical conference, we have had a series
6 of meetings with the STP to discuss the cabinet that would
7 serve as the ICT. We would expect that as an STP server
8 that it would increase the market participants' confidence
9 that the ICT would be independent.

10 Certain market participants have requested both
11 the FERC and our retail regulators that the ICT assume
12 greater responsibility over functions such as the granting
13 of requests for transmission service calculations of ATC
14 and AOCs.

15 Entergy recently responded to these requests in
16 a filing made yesterday with NTOC. In that filing,
17 Entergy pointed out that enhanced responsibility could
18 raise the issue of who is the transmission provider
19 allowing the ICT to perform these functions, such as Oasis
20 administration and calculation of available flow gate
21 capacity and available transfer capabilities could cause
22 FERC to bring in the ICT, not Entergy, the transmission
23 provider.

24 In an RTO context, the FERC is held as the RTO,
25 not the transmission owner as the sole transmission

1 provider. And as a result of this shift in roles is that
2 the FERC obtains exclusive jurisdiction over the
3 transmission components of the retail servers.

4 In addition to the jurisdictional concerns, the
5 possibility that the ICT could become a transmission
6 provider raises other questions, such as, would the ICT
7 have Section 205 rights. You'd see unilateral changes to
8 Entergy's oath, transmission business rules and AFC
9 methodologies. Would the ICT be coming to Entergy to make
10 decisions regarding purchase participation in a RTO?

11 Entergy's hope is that the FERC could resolve
12 these concerns by finding that the ICT would not, by
13 performing the additional limited functions of Oasis
14 administration and AOC ATC calculations, become the
15 transmission provider under Entergy's oath. If the FERC
16 did, Entergy's retail regulators would be in a better
17 position to evaluate these potential enhancements to the
18 ICT functions.

19 That concludes my remarks, and we welcome
20 questions.

21 MR. RODGERS:

22 Richard, let me ask if it's Entergy's belief
23 that if the jurisdictional issue could be worked out over
24 the functionality of the Oasis administration, ATC
25 calculation, that it's Entergy's view that there could be

1 additional benefits that would accrue, to be held right
2 there, if the ICT performs its function?

3 MR. SMITH:

4 I would say we have not identified any benefits
5 --

6 MR. WOOD:

7 What about regional transmission plans and
8 having the ICT perform that function?

9 MR. SMITH:

10 Today, we do a certain amount of regional
11 transmission functions. And on a short-term basis,
12 they're going to be involved in all the detail plans
13 anyway and probably involved in the decisions with STP.
14 So the STP adds the ICT -- I think you're getting a lot of
15 those benefits because they're going to be looking at our
16 system, the systems that we interconnect with plus all of
17 Entergy's. Our stance is that we need to maintain the
18 long-term planning aspects of this, and I think they're
19 going to be sitting there looking over our shoulders. And
20 if it's STP, I think you'll hear from the majority of the
21 benefits of regional planning.

22 MR. RODGERS:

23 Let me ask if it's Entergy's view that if the
24 ICT is doing Oasis administration and ATC calculations,
25 does Entergy believe that that makes it the transmission

1 operator?

2 MR. NORTON:

3 You know, Steve, I seem to think it's more our
4 question about how FERC would do that because it would be
5 FERC who would decide whether that turned the ICT into the
6 transmission provider under the old ATT. That's why Rick
7 had said the FERC could remove that. We think that you
8 could hold that consistent with the precedence, but it
9 would be in your ballpark to make that decision.

10 MR. WOOD:

11 The CEO of PKM --

12 MS. HOCHSTETTER:

13 It seems to me that we've got a perfect
14 precedent with us right in the room, and that's Southwest
15 Power Pool. They have not yet been considered a federal
16 public utility. The only step that they're going to be
17 taking shortly which will put them in that category is
18 becoming a full-fledged RTO. But it seems to me that you
19 allow SPP to perform all the functionalities that they're
20 performing right now for their members. And that would
21 not render any of those functionalities of FERC
22 jurisdictional, and FERC does not assert jurisdiction over
23 SPP today as a federal public utility. At least, we
24 haven't so far.

25 It's that step to becoming a RTO that's going

1 to make the difference, so I guess I kind of pose that as
2 an analogy if Entergy would take the step in adding all of
3 the functionalities onto their ITT proposal that SPP is
4 performing for its members today, including transmission.
5 Could that not be done in the same manner that you look at
6 SPP today, which is not FERC jurisdictional?

7 MR. BROWN:

8 I could probably give an even better example.
9 Under the AEP-CSW merger order, the Commission required
10 that AEP East facilities be turned over to be administered
11 as an independent entity. We were not judged to be the
12 quote, transmission provider, in that particular
13 arrangement, which we did for nearly 4 years. We just
14 turned that over as PJM undertook that, but we did receive
15 requests for transmission service using AEP's tools,
16 evaluated available transmission capability and granted or
17 denied requests for service.

18 MR. WOOD:

19 It certainly did reduce the level of -- in that
20 area where --

21 MR. SCHNITZER:

22 First, I have a question for Mr. Brown to
23 clarify something that I don't know. Does SPP do ATT
24 calculations at this time before becoming the RTO?

25 MR. BROWN:

1 Yes. Southwest Power Pool has been
2 administering a regional tariff since '98 in which we
3 calculate the capability of the entire system under SPP's
4 functional control and administers that regional tariff on
5 behalf of the individual transmission providers.

6 MR. SCHNITZER:

7 What I would say on the issue of who is the
8 operator, the words we've used in other contexts to decide
9 who's the operator of the facilities under our direction
10 and who has the decisionmaking authority. Who has control
11 over those facilities? Oasis administration, for example,
12 is probably way out on the side of the spectrum that's not
13 in control of the facility that's not running the
14 facility. Sitting in the control room in real-time
15 deciding this just happened; how are we going to
16 re-configure the system and keep it all secure? That's on
17 the opposite end. You are the operator.

18 Now, some of these functions, it's a little
19 rare and is too extreme, but despite what PNN may have
20 said to me, they have decisionmaking authority
21 constituting them being the operator. How far does it go
22 along that spectrum before we cross the line? We have a
23 clear precedent on it because we haven't had that issue
24 come up very often.

25 MR. MOOT:

1 I guess all I would add, Mike, is that this is
2 a gray area, but several years ago the case involving MAP,
3 and it was a different circumstance that MAP would be
4 responsible for refunds, but the Commission did look at
5 whether MAP and its agent would be transmission providers
6 because of certain functions that were performed under a
7 particular schedule. And it did involve things like ATC
8 calculation processing, request for service. It is an
9 older case, it's in a different context, but I think if
10 the Commission was available to moving in this direction,
11 the service precedent -- it's positive on the side of, you
12 don't have to be the transmission provider. It's not
13 necessarily the case that you're not the transmission
14 provider.

15 MR. WOOD:

16 So someone has a complaint as to how that was
17 administered?

18 MR. BROWN:

19 That was certainly the case in the AEP
20 contract. We would not receive complaints. The complaint
21 would go to AEP, and AEP would talk to us as a contract
22 administrator saying, you're either doing your job wrong
23 or you're doing it right.

24 MR. WOOD:

25 The people have issues over the last couple of

1 years about transmission and things like that. That was
2 the complaint brought against SPP.

3 MR. BROWN:

4 Well, there's two different things. There's
5 SPP administering the SPP regional tariff, and then
6 there's SPP administering the AEP East tariff. And my
7 only point is, both of those are in different realms of
8 the gray area because even under SPP administering the SPP
9 regional tariff, RTO recognition, we were the transmission
10 provider. We were not a transmission owner, but the fact
11 that we were the transmission provider still did not make
12 us FERC jurisdictional even though the tariff we
13 administered was FERC jurisdictional.

14 Now that we've become an RTO, that relationship
15 has changed. In the AEP tariff administration
16 perspective, we were not viewed as the transmission
17 provider. We were just an independent entity contracting
18 with them to administer the provision of service over
19 those facilities. So again, there's multiple areas where
20 one is a provider, one's not, but still, one wasn't FERC
21 jurisdictional. And so, there wasn't a shift, and the
22 other -- again, a very gray area.

23 To me, that's one of the major distinctions in
24 the ICT proposal, that it's the Entergy tariff. It's not
25 a regional tariff. It's not an SPP tariff. It's an

1 Entergy tariff. They're the ones responsible for it.
2 We're just a third-party contractor providing a service.

3 MR. RODGERS:

4 I had a question for Nick, if I could. Can you
5 tell me, in your view, if there would be much added cost
6 involved if SPP were to serve as the ICT for Entergy doing
7 Oasis administration and AFC calculations? Would that add
8 much more cost?

9 MR. BROWN:

10 No. And we filed comments with the Arkansas
11 proceeding today to that effect. Quite frankly, right now
12 Entergy's system is modeled in all of our systems to a
13 great detail, and in many cases, to a detail greater than
14 that of some of our own transmission owners just because
15 of the high degree of interdependency between Entergy's
16 transmission system and our transmission owners' systems.

17 Our systems are the same. We share data -- a
18 very significant amount of data in real-time already
19 today. There already is a high degree of coordination
20 between Entergy and Southwest Power Pool.

21 MR. RODGERS:

22 And one other area of functionality is regional
23 transmission planning. If that's the key word to perform
24 that function as the ICT for Entergy, would that add much
25 more cost to it?

1 MR, BROWN:

2 No. Again, it would not. In fact, we've been
3 working with Entergy in the Lafayette, Louisiana area, and
4 that was raised at the last conference, so we've had
5 several meetings. I would characterize the product of
6 that effort as being very successful. We met last week in
7 Baton Rouge, and it has worked real well.

8 MR. BROWN:

9 And designers in SPP have lots of hands-on
10 experience doing those functions in SPP RA in terms of ATC
11 calculation, Oasis administration and regional
12 transmission planning.

13 MR. BROWN:

14 Yes. Well, again, we've administered regional
15 tariffs since 1988 and served as regional security
16 coordinator since early '97 and, in fact, administered
17 some Oasis nodes even farther to that time on behalf of
18 our individual transmission owners.

19 MS. HOCHSTETTER:

20 Mr. Smith, if the FERC agreed to stick with
21 their existing precedent with SPP and did assert
22 jurisdiction over those additional functionalities that
23 could be added to your IPP proposal, would you be
24 agreeable to adding those to ICT proposals?

25 MR. SMITH:

1 What we would do is we'd present that act
2 through al our retail jurisdiction and get their comments
3 and supplement our -- have them file those with --

4 MS. HOCHSTETTER:

5 Since the only reason, as you've stated before,
6 you don't think the retail regulators would approve
7 anything else is because of jurisdictional shift, and I
8 interpreted the main reason that you presented what you
9 did in the ICT proposal, knowing that the additional
10 functionalities would not present a jurisdictional shift.
11 I can't imagine any retail regulator not wanting
12 additional benefits for the same amount of dollars, so
13 representing that that's the only issue that the retail
14 regulators had. I think that that would be a relatively
15 quick and easy process.

16 MR. SMITH:

17 As I said in my comments, as long as the
18 transmission pricing proposals are put over with the
19 adopted, I think it would go a long way to closing the
20 gap, so to speak.

21 MR. ROGERS:

22 I'm not sure I'm understanding. Regardless of
23 what the transmission pricing arrangement is, it was still
24 presumably to be done so that you can have the Oasis
25 administration done right or ATC calculated or regional

1 transmission planning done. You can have benefits
2 associated with each of those staying under various
3 pricing. Correct for Mike? Not Mike?

4 MR. MOOT:

5 It's a quantitative question depending on how
6 you want to answer it. As we talked in New Orleans, the
7 principal quantifiable benefits associated with the ICT
8 proposal with the, roughly, \$15 million a year of
9 additional costs. It basically came into two categories
10 that Mr. Smith referred to with transmission pricing
11 policy, connection policy and the WPP.

12 I'm a stranger to both two areas in particular.
13 Entergy has prepared and filed a cost benefit study with
14 all the jurisdictional analysis, and the ICT proposal is
15 beneficial to the retail customers -- its benefits could
16 be the quantifiable benefits exceed the costs. If you're
17 not asking the question, we'll take away the transmission
18 expansion pricing benefit and don't assume that in the
19 calculation, and then ask the question, is the ICT in the
20 customers' interest? I think you would have to attribute
21 quality and the benefits of these factors that we have
22 quantified would exceed the \$15 million. We haven't
23 asserted that the quantifiable benefits associated with
24 planning according to Oasis administration and sales in
25 the risk benefits of that magnitude.

1 MR. WOOD:

2 We're more interested in discrimination issues
3 on the wholesale side that have not gone away -- legal
4 bills that y'all spend on these things.

5 MR. SCHNITZER:

6 We certainly appreciate that too, but again,
7 we're talking about with our retail regulators. They've
8 asked the question directly. I believe with all the
9 retail customers, is this proposal beneficial to retail
10 customers? And our response is, that the key components
11 that underlie that statement are two-dimensional.

12 MR. RODGERS:

13 In response to FERC's data request that y'all
14 answered last month, your response to Question 7, you
15 listed as one the quantifiable benefits associated with
16 the ICT proposal are the following. The treatment of
17 transmission upgrade associated with the MITI or NRIS
18 network resource. Under the ICT proposal, these costs
19 would be directly assigned to requests from the customer.
20 This is a benefit to the SPP RTO alternative, and
21 possibly, the status quo. By date, are you referring to
22 the Entergy proposal for direct assignment and
23 transmission upgrades for certain customers, participant
24 funding?

25 MR. SCHNITZER:

1 It's the specific part of the ICT pricing
2 proposal that says we implement the higher principal with
3 respect to network service when there are no increment
4 levels that the cost associated with qualifying any
5 network resource that are not otherwise needed for
6 expansion and which are not otherwise needed as far as the
7 reliability baseline that those costs are borne via the
8 customers generator in a manner to be determined between
9 the two of them with the associated property rights that
10 are articulated as part of that proposal.

11 MR. RODGERS:

12 How are you able to know, though, that those
13 benefits associated with the ICT exist relative to the SPP
14 transmission pricing proposal? Would that happen to be
15 established yet?

16 MR. SCHNITZER:

17 The thing we were -- and perhaps this language
18 is not as clear as it might have been, but I think in New
19 Orleans, and I believe in the states themselves, we said
20 SPP current pricing policy in response to questions we had
21 in New Orleans. I think we agreed that if SPP puts out
22 something that looks very different, and in their current
23 policy it looks more like what the ICT proposal is, then
24 that conclusion would be different. And we could rate
25 that separately. We don't know that sitting here today,

1 so the quantification must be the status quo.

2 MS. HOCHSTETTER:

3 I have a quick question in the \$15 million
4 cost. Would that not be less by having SPP do those
5 functionalities since they're already staffed, up and
6 running, have their systems, et cetera? I can't imagine
7 -- we're not talking about starting from scratch.

8 MR. SCHNITZER:

9 Let me give part of the answer, and then Nick
10 can give you the other half. But the cost management
11 studies were from the perspective to benefit the retail
12 customer. I think that was spelled out, I hope, so in
13 that respect, we're comparing the \$15 million of ICT
14 contract policy bill. These would be what would otherwise
15 be an estimated allocated share of SPP's operations costs.

16 Under the current SPP budget, our
17 responsibility ratio share would be approximately the same
18 \$15 million. So from an Entergy retail customer
19 perspective, it appears to be about the same.

20 MR. BROWN:

21 That's probable -- I haven't looked at the
22 specific numbers, which I could do readily or our office
23 could do, rather. But that's probably pretty close.

24 MR. RODGERS:

25 If there's no other comments from the table

1 here, why don't we hear some views from the others at the
2 table? Anybody want to go first?

3 MR. NEWELL:

4 I appreciate the opportunity to speak with you
5 once again about these issues

6 MR. RODGERS:

7 Let's just mention that you're representing
8 Lafayette Utilities, so if you would just mention who you
9 are.

10 MR. NEWELL:

11 I'm Gary Newell. I'm representing Lafayette
12 Utilities. Let me just speak to a couple of points.

13 I feel the need to preface my comments with a
14 very clear statement of what our position is on the ICT,
15 and that is that the ICT is a very much second best
16 alternative to RTO participation. I think we continue to
17 feel that participation in an employee order 2000
18 compliant RTO is the best way to go. It's the best way to
19 restore confidence in the markets in this region which,
20 right now, is at a pretty low point, and it's the best way
21 to bring investment in the region. I think we all agree
22 that it's necessary and much needed. So by responding
23 with what I hope is a constructive manner to some of the
24 questions that are being raised in the context of the ICT
25 proposal, I hope it's not misinterpreted to be any

1 backtrack with what our position is.

2 We would much rather have an RTO. We figure
3 that would be much better for the region as a whole. That
4 being said, let me just comment quickly on a couple of the
5 points that have been made about the benefits if the ICT
6 proposal and the two that Mr. Smith identified on the
7 transmission pricing proposal and the WPP.

8 A couple of quick comments. One is that in the
9 transmission pricing proposal, and the Entergy folks are
10 scrupulous in pointing out that those benefits are
11 measured from the perspective of retail customers, those
12 costs are not going away. Those costs are being shifted,
13 and they're being shifted to other market participants and
14 other folks in the marketplace. And if you're not on the
15 receiving end of that shift, it's not exactly a benefit.
16 It's an additional cost of doing business in the region.

17 And we can talk about the merits of the
18 proposal as much as you find useful, but I think it's
19 important to keep in mind when you call that a benefit.
20 If you're a wholesale customer or somebody else, it's
21 going to be getting the bill for that upgrade, and you're
22 going to look at it as much of a benefit.

23 That is why independence is so key. If there
24 is not an assurance that the ICT is irreproachably
25 independent, then a lot of the ICT to administer a program

1 that would permit that kind of shifting of costs among
2 market participants and among competitors is very
3 interesting.

4 The second point on the WPP is that I can't
5 find benefits in the ICT proposal. Well, why is that not
6 achievable as part of the ICT? I think it is. So I don't
7 see those two going hand-in-hand. Moreover, I think there
8 are greater benefits through Entergy's participation to
9 make it an even bigger marketplace, a more regional market
10 that goes beyond their program. And participation in the
11 SPP would certainly accomplish that. I question whether
12 that is a benefit that couldn't be obtained, and possibly
13 larger benefits could be obtained through different
14 courses of action.

15 Now, the other question that came up was, gee,
16 are there any benefits associated with any functionality
17 to the ICT? And the answer from Entergy was, no, they
18 didn't see any. Well, some of them may not be
19 quantifiable, but the one alluded to a moment ago,
20 restoration of confidence in the operation of the
21 marketplace, is a very important benefit that would
22 translate into hard dollars-and-cents savings through, one
23 would hope, additional entry by new competitors and
24 additional investment.

25 And I think adding functionality to the list of

1 duties, whether it be administration or ATC
2 determinations, or what have you. The more you add, the
3 more confidence I think there will be in the market and
4 its operations and fairness of its operations, and that
5 will bring dollar- and cents-type savings down the road.
6 So it's hard to quantify now, but it's real and it's
7 important.

8 One other quick point. Mr. Brown mentioned in
9 his discussion about Lafayette and a certain kind of
10 poster child. The lack of regional planning can result in
11 some pretty horrible situations. You know we were just in
12 discussions, and some of them were very successful. I
13 would just be a little more leery. It's my nature to be
14 very cautiously optimistic that there can be a combination
15 of facilities and operating protocols that could start up
16 next year that would alleviate or mitigate the number of
17 TLRs in the region and the number of associated dispatch
18 advance, but there are two caveats. One is the operating
19 protocol. We need to decide what these operating
20 protocols would have to be, and I cannot sit here today
21 and tell you with any level of assurance that that would
22 not be a difficult discussion.

23 The other point I need to make is the
24 compensation issue. Somebody needs to step up to the
25 plate and pay to re-dispatch. So far it's cost about

1 \$200. It may cost a whole bunch more, and we remain very
2 concerned about that, and I can imagine that it's another
3 reason why we -- we're dealing with constraints before we
4 get to the level of having to call TLRs 4, 5 and 6, but it
5 also gives you a framework for making sure that the people
6 who should get paid for re-dispatching to keep the lights
7 on, get paid.

8 So, that was actually my introduction. I sort
9 of feel like a little bit like the kid who's going to
10 Macy's to talk to Santa when the questions were presented
11 in a supplemental notice. What additional things would
12 you like to see? And I've got my list, and everybody here
13 has brought in a list. I don't know whether you go down
14 the road right now or if you want to hear from the other
15 folks first.

16 MR. WOOD:

17 That's fine.

18 MR. WEISHAAR:

19 Thank you, Mr. Chairman. Good afternoon,
20 Commissioners. I'm speaking on behalf of SECA, Southeast
21 Electric Consumers Association, which is a coalition of
22 more than a dozen of the largest industrial consumers in
23 the Southeast. We appreciate FERC's recognition and each
24 of the state commissions' recognition that all the debate
25 and the discussion and the analysis here is ultimately

1 being in the betterment of the guys at the end of the
2 line. We are the guys at the end of the line.

3 I'm happy to see that the ICT issue has been
4 boiled down to just two issues; independence and
5 functionality. And I say that tongue-in-cheek. We looked
6 at the issue, and the ICT, as proposed, is an unacceptable
7 outcome from our perspective. We would prefer the status
8 quo to the ICT as proposed in our comments, including our
9 post-technical comments. We've outlined two options to
10 resolve the issues that we see in the system, and the
11 issues included transmission access for the most efficient
12 generation in the region. The issues include minimization
13 of transmission congestion costs.

14 Our preferred option is like the common and
15 municipals. Entergy's participation in a
16 Commission-approved RTO. That does not necessarily mean
17 an LMP. There was a proposal in comments of a non-market
18 RTO, and I think that is an acceptable starting point.
19 But the key factors that we're looking for are the scope
20 beyond the Entergy system, independent operation,
21 independent determinations about transmission capacity
22 needs and the means to achieve those needs. That's our
23 preferred option.

24 Option 2 is, I think there are things that are
25 necessary to improve the ICT and still call it the ICT.

1 But really, there are a lot of steps that need to be taken
2 to enhance the independence of that proposal and enhance
3 the functionality of that proposal. We outlined the
4 independence elements and the functional elements that we
5 would like to see in our post-technical conference
6 comments.

7 I will not burden the panel with repeating
8 those here, but the bottom line is the ICT, as proposed,
9 either needs to be beefed up or organizational order to
10 take care of the problems that we receive in the system.
11 Thank you.

12 MR. HAYDEN:

13 Thank you, Chairman Wood. I'm glad you all
14 could be here on a rainy day in Mississippi. I'm John
15 Hayden of Alpine, and actually, there was a lot of the
16 things that I was going to say that have been said. So
17 I'm just going to go home now.

18 I think the key thing that you hear is again
19 from the previous panel with the Lafayette and the end
20 user is one common theme -- two common themes. One is
21 lack of independence. What we are talking about here is a
22 big hurdle. We have to have independence, not only in
23 transmission, but in procurement. You have Mr. Schnitzer
24 sitting for both the WPP discussion and with the ICT.
25 That just creates a conflict. You have the same people

1 who are making decisions on how to serve load off its own
2 generation. Well, without going through a lot of details,
3 one of the things that did come up today that we have seen
4 at Alpine, and some of the new ones have seen and some of
5 the competitors have seen, the AFC, we're seeing a drastic
6 swing in AFC. And why are we seeing these huge swings on
7 a daily basis? Why are we seeing huge swings from day to
8 day?

9 Number one, it evokes lack of market
10 confidence. Rather than go through a whole list of these
11 things, I think it comes down to -- we believe -- Alpine
12 believes that the best solution is SPP. And Nick didn't
13 pay me to say that. It is the best solution. We've got
14 an RTO coming up, and we believe that they provide the
15 best bang for the buck to all consumers of Entergy. It
16 brings the most confidence to the merchant community. It
17 will bring confidence to the investment community.

18 If we're not going to go there, then we get
19 into, what's option 2? Well again, Bob brought it up. We
20 need more functionality over the ICT. He touched on most
21 of it. The municipals are suffering from a combination of
22 claiming lack of regional planning and operational issues.
23 And we believe that this ICT needs to have that
24 functionality or bring that to the table.

25 There was something brought up related to ADP

1 and their treatment of SPP's role as administrator of ADP
2 tariff. While that definitely was a great step in the
3 right direction with ADP, I will caveat one thing to that.
4 ADP controlled the tariff and the operating guides to SPP
5 to manage, and SPP did a very nice job of it, but there
6 were flaws in the operating procedures and the tariff that
7 were handed to SPP. So we, as merchants, got frustrated
8 early on in that process. We'd call up Nick and his staff
9 and say, Nick, what's going on here. And his comment
10 would be, we're just administering the tariff, which they
11 were. You'd call up ADP and say, I want to complain about
12 this operating practice in your guide, and he'd say, call
13 SPP. So there's some things to be concerned about.

14 MR. WOOD:

15 You couldn't --

16 MR. HAYDEN:

17 This was early on. That was four years ago in
18 the early days. I can't remember specifics that popped
19 up, but it seems that some of them related to timing of
20 when you put your requests. And that slowly got
21 addressed, but there was a period of runaround where they
22 said, call them. I just wanted to make that little caveat
23 about that.

24 I guess the only other comment I really want to
25 make, there was some statements made, and I support power

1 by both the panel here that if we go down this process,
2 more involvement with the WPP or we would like to be able
3 to participate in more forums, and there's been a little
4 bit of an informal process in our lines that relates to
5 Entergy working with some of the merchants and the like.
6 And we would like to have more involvement in that
7 process.

8 MR. CONWAY:

9 John Conway with the East Texas Co-op. Thank
10 you very much. It's good to be with y'all again.

11 I had presented the East Texas Co-op position
12 in New Orleans, and I won't spend the time repeating it.
13 But what I would like to take a look at and have
14 discussion on is, why should the ICT be more independent?
15 What are the benefits from that, and how can we make that
16 happen?

17 Short of an RTO, we, too, would like to see
18 Entergy in an RTO in the SPP, but the view of reality and
19 what would likely come about, short-term and long-term,
20 What, short of that, can work to help all retail
21 customers?

22 Entergy has customers, as they mentioned, both
23 retail and wholesale. That's their native level. And
24 there are retail customers in every one of the states and
25 the city that's regulated by Entergy. RMEs or co-ops, we

1 have retail customers. We're part of a native level.
2 That's our concern. How can the entire retail customer
3 base be benefited?

4 By the way, I'd like to ask a question of the
5 Entergy folks. There was a reference made at the
6 beginning of a filing being made yesterday. I believe,
7 but I want clarification on this, please, that this filing
8 was made in response to Commissioner Callahan's questions
9 that Entergy look at various points that were made by the
10 NRG companies as to ways to improve independence.

11 Many of the things that the NRG folks were
12 talking about were very much what we and the others wanted
13 to talk about. We'd like to see that, and I know that the
14 Federal Commission has provided for a post-hearing
15 conference, and we'll be using that at the forum. But the
16 questions that NRG raised, why should the ICT be more
17 independent? Our particular concern is the participant
18 funding issues and the necessity of having a truly
19 independent outfit run for 20 programs.

20 Before the Mississippi commission at the end of
21 August, one of the questions that was asked of Entergy
22 was, if you were king, how would you design SPP? And the
23 answer came back as one of the things you could look to
24 would be the CTRANS model. That CTRANS model had a very
25 in-depth stakeholder process, and that is not something

1 that we've advocated. That will help and be necessary for
2 independence.

3 The CTRANS had independent -- in that case, it
4 was an independent system operator, but a very much
5 independent idea for regional implementing for a
6 participant funding regime. Just taking part of the
7 CTTRANS model without taking things like the stakeholder
8 process and without taking the indolence that the CTRANS
9 had developed is a little like going out and buying a car
10 and getting the chassis without the wheels. You're not
11 getting a really good deal.

12 The other points that have been raised, and I
13 was glad to hear the conversation earlier, was the
14 jurisdictional question. What, short of an RTO, can be
15 designed that will not trigger jurisdictional concern --
16 shifting what can be designed to do that. We've heard the
17 outlines of how that can happen through contracts that
18 would agree with everything that we've discussed in terms
19 of the legal parameters of how to set up and using the SPP
20 as an example. This is worth pursuing. There is a lot
21 more that can be done by the ICT, I believe, without
22 triggering the Commission's jurisdiction, and it would
23 benefit every one of the states' retail customers in the
24 region, the over-used term, a win-win.

25 One thing that I would put out is in terms of

1 sitting and PCN authorities for states. That has
2 absolutely got to stay with the state. I would not want
3 East Texas or the cooperative to seem as advocating
4 anything different, but I don't think FERC has, or even
5 could, trespass on that authority, but I know that is a
6 concern and a proper one.

7 The concern about the bundled sales, I would
8 point out that right now, assuming the Commission has that
9 authority, but right now because Entergy itself has
10 jurisdiction. If the FERC had that jurisdiction, it could
11 exercise it.

12 The creation of the ICT, a more developed ICT
13 and an ICT along the lines that ETEC -- I don't see
14 changing that balance in that concern or, indeed, tripping
15 it and making it any worse.

16 Finally, the concept of large transmission
17 investments to benefit the merchant generator. This is a
18 participant funding issue. This one, we can discuss. We
19 discussed it in New Orleans. We discussed it in comments.
20 We don't believe it's designed for everything Entergy
21 does, but having a truly independent ICT or implement --
22 one who design the base plan and has not taken that base
23 plan as a give, one who goes out and looks to the regional
24 best bang for the buck is the way to go.

25 MR. WOOD:

1 Mr. Brown, do you have anything to add?

2 MR. BROWN:

3 No.

4 MS. HOCHSTETTER:

5 I was just sitting here wondering if there
6 would be merit to having this group, maybe not at this
7 moment, but to have a group of stakeholders and retail
8 commissions that were interested to come up with a list
9 that they think is something short of triggering a
10 jurisdictional shift to FERC, then starting with the
11 functionalities that SPP is to perform today for its
12 members and basically decide what that list ought to look
13 like that everybody can agree on. And then -- could we
14 collaboratively come up with a list that we think would
15 enhance the ICT, but make it short of an RTO, short of a
16 jurisdictional shift? And then maybe tee it up as an
17 amendment in a FERC filing. Is that something that makes
18 sense to everybody, including Entergy?

19 MR. SMITH:

20 Yes, I think that would. I think if we could
21 formalize what we are talking about here and present it to
22 the FERC for them to rule on, that would be great.

23 MR. CONWAY:

24 I think certainly we would be willing to
25 participate in that. I didn't mention this in my opening

1 comments, but the idea of just putting SPP in the shoes of
2 the ICT doesn't really resolve our concerns. SPP has
3 experience doing this because we're incapable of
4 performing the necessary functions, and on its own, has a
5 variable degree of independence that the Commission has
6 found acceptable. But ultimately, if you plug SPP in as
7 the ICT, there will be a contractual relationship between
8 Entergy and SPP, and that relationship defines
9 independence and functionality. I certainly agree with
10 your suggestion, that if we're going to explore those
11 lengths, it has to be, what is the scope of that
12 contractual relationship in terms of both independence and
13 functionality.

14 MR. WOOD:

15 The Commission does recent --

16 MR. SCHNITZER:

17 In response to Chairman Hochstetter's
18 suggestion, I had a similar idea. I thought that it might
19 be of use for stakeholders to try to get together a
20 consolidated list that is more efficient for us to sort of
21 sit down and say in our list, either change it to enhance
22 independence or additional functions the we think would
23 bring greater benefits.

24 My list already has 13 items.

25 MS. HOCHSTETTER:

1 I guess my thought and my vision on some
2 similarities between -- was to engage in something
3 including Entergy and the retail regulators so the
4 standpoint that you'd be saving FERC's time and resources.

5 It might make sense for everybody but the
6 adjudicators in this case to get together, everybody but
7 the FERC Commissioners, to come up with something.
8 Entergy's right. The retail regulators need to be
9 involved in this too. We need to file something that
10 everybody is comfortable with.

11 MR. CONWAY:

12 Chairman Hochstetter, what about a stakeholder
13 process that some of us have been asking for on the ICT
14 from the beginning? There have been stakeholder processes
15 and meetings for the WPP, but I have no knowledge of any
16 stakeholder process and meetings for the ICT. That would
17 be an excellent first step, one that is long overdue and
18 should be pursued.

19 MR. CALLAHAN:

20 I'd even bring the beer.

21 MR. HAYDEN:

22 Alpine would very much like to participate in
23 such a process.

24 MR. RODGERS:

25 If I could sort of recap what I've heard from

1 the panelist on that side of the table, it sounds like.

2 In New Orleans, it seemed like that the panelists on that

3 part of the table basically were drawing a line in the

4 sand and saying RTO or nothing. What I'm hearing now is

5 that while that is still the first preference, that

6 nonetheless, that there's a feeling that if the

7 independence issues could be worked out and there could be

8 some added functionality to the ICT, then there may be a

9 way to make this Entergy proposal acceptable.

10 MR. CONWAY:

11 I think you're right, if modifications could be

12 made that would bring the proposal some of the increased

13 indolence and some of the functions of trying to

14 regionalize the decision in some fashion or getting

15 involved in some of the regional planning framework. We

16 might be able to get toward something that would gain

17 broader stakeholder acceptance. I think that we need to

18 realize that some of those enhancement and the

19 stakeholders are wanting and are going to be a fairly

20 tough sell to Entergy.

21 What I need to know from this is, what would

22 the enhancements be? I started to get very close to the

23 idea at the post-technical conference comments and the

24 idea of a non-market RTO which would carry all the

25 functionality of an RTO, but wouldn't have LMP-based

1 management problems, features and opportunities associated
2 with it. And so, I think certainly if we're going to go
3 down that road, I think it would require clarification of
4 these jurisdictional issues.

5 Right now, we're looking at the cost and not
6 much benefit. The added functions that we want to put on
7 there to get those benefits may be a bit of a tough sell.

8 I think those issues can be resolved. I guess
9 an interesting question for the Commission's legal staff
10 would be whether even if we were to confer on the ICT
11 functions that might otherwise be thought to bring it
12 within -- Could the Commission, nevertheless, say that we
13 would not consider it to be?

14 I don't think the FERC can direct actions by
15 the ICT. It's not doing its job. I don't see that that
16 necessarily results in this jurisdictional shift.

17 MS. HOCHSTETTER:

18 I think my suggestion is that we need to make
19 this as simple as we can. This does not have to be
20 complicated. I keep going back to SPP. They've been
21 doing this since the 1940s and they are doing everything
22 that an RTO does today without the jurisdictional shift,
23 with the exception of two things. One is actually having
24 jurisdictional control over the facilities in the tariff
25 language, and second is, operating a real-time balancing

1 market. That's it.

2 You can correct me if I'm wrong, but those are
3 the only two things that they currently do not do. That's
4 the difference between a non-jurisdictional independent
5 systems administrator and an Order 2000 compliant RTO. So
6 this doesn't have to be tough. We've got an example in
7 the room, and in this region, already. I mean, Entergy
8 used to be part of SPP. It seems like we can fix this
9 pretty easy without making a mountain out of a molehill.

10 MR. CALLAHAN:

11 I just have a question for the whole panel.
12 And I'm sorry, Bob, that I haven't read your
13 post-technical conference comments. But why is the ICT
14 filed, not independent and how do we get it independent?

15 MR. HAYDEN:

16 I'll take a stab at answering. A couple of us
17 said the we had rooted in our comments just some
18 functionality elements that we would like to see in terms
19 of an ICT. Let me state a couple of them. Full access to
20 Entergy's facilities at any time, and the extent that
21 Entergy can answer that its filing does accomplish it.

22 MR. CALLAHAN:

23 Full access to Entergy's facilities at any
24 time. Is there something that would lead you to believe
25 that the ICT would not have access to Entergy's facilities

1 at any time? I would think they would have to have
2 access.

3 MR. CALLAHAN:

4 If I remember correctly, they would be seeing
5 the same thing that your guys in the Woodlands see
6 wherever they put their office. It would be the same
7 real-time.

8 MR. HAYDEN:

9 Take an example. You go to New England. You
10 wouldn't want Northeast Utilities taking a look at ISO New
11 England and having them be responsible for the auditing
12 process. Entergy should have the same rights as others
13 regarding ICT compensation, in terms of negotiating the
14 payments for the ICT performance contract with the ICT.
15 Setting that pay levels should not be an Entergy
16 determination.

17 MR. CALLAHAN:

18 I don't think -- If I'm in the ICT, I'm going
19 to negotiate. You're going to make money. You're
20 negotiating to make money. If you sign the contract,
21 you're happy that you're going to make money on Entergy or
22 whatever you're doing.

23 MR. BROWN:

24 Well, not make money. We're a non-profit
25 corporation. The way I would want to structure it is that

1 it's a win-win situation for everyone involved. I think
2 we can very efficiently provide those services to Entergy.

3 (Whereupon the proceedings were
4 concluded.)

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25